



Yarra City Council

Proposed Budget 2013–2014



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Mayor's introduction

I am pleased to introduce Yarra City Council's draft 2013/14 Budget to the community for input.

This is the first budget of our new Council elected in October 2012, having been developed over the past six months together with a new four year Council Plan.

The Budget aims to meet the needs and aspirations of our community for continued investment in vital Council services and programs. It also reflects Council's leadership through advocacy and action in areas of environmental sustainability, public transport and cycling, planning and construction management, social justice and community safety.

Significant funds are allocated in the budget to maintain and improve existing roads, bike lanes, footpaths, laneways, community buildings, parks, gardens and open space as well as for essential new infrastructure.

In fact, our capital works budget at \$34.5 million is approximately 20% of our total budget, far higher than the percentage contributed to infrastructure by other levels of government. This indicates how much of the load Local Government carries for investing in community infrastructure.

This Budget also continues to support previous Council commitments such as refurbishment of the iconic Collingwood Town Hall, progressing the North Fitzroy Community Hub and Lourdes Child Care Centre projects, growing the Community Infrastructure Fund for the Indoor Sports Centre, and supporting the Yarra Energy Foundation.

While committed to investment in community facilities, Councillors are conscious of the need to minimise rate increases given impacts on low income earners and disadvantaged members of our community. Council therefore proposes a modest 4.4% rate in the dollar increase.

Highlights of this year's draft budget include:

- \$138.7 million total operating budget;
- \$34.5 million capital works program (includes carried forward projects \$2.4 million);
- \$2.1 million in new initiatives;
- \$1.8 million for community grants;
- 4.4% rate in the dollar increase for ratepayers; and
- 10% increase in the rate rebate for pensioners (from \$136 to \$150 per annum) as well as continuing to ensure concession fees remain affordable.

New initiatives

We are proposing to fund new initiatives in the Budget including:

- \$398,000 for the Yarra Energy Foundation (YEF) for 2013/14;
- \$120,000 for advocacy to State and Federal levels on issues of major importance to the community as well as \$100,000 to continue the Trains not Tollroads advocacy for Doncaster Rail and opposing the East West tollroad;
- \$100,000 for a Creative Spaces Foundation which attracts a dollar for dollar matching contribution from the Lord Mayor's Charitable Trust;
- \$96,457 to develop and deliver year one actions in the Middle Years Strategy 2013 – 2017; and
- \$61,568 for a second Community Safety Officer to respond to issues of community safety raised by residents and traders and to lead greater coordination of Council and external services.

Capital Works Highlights

The proposed \$34.5 million capital works program includes:

- \$13.1 million for more than 40 building projects including:
 - \$4.4 million to continue the Collingwood Town Hall upgrade;
 - \$815,000 for a new combined heat and power (cogeneration) mechanical plant at Richmond Recreation Centre;
 - \$700,000 for the ongoing North Fitzroy Community Hub (Library) project;
 - \$680,000 to upgrade the Gold Street Child Care Centre in Collingwood;
 - \$545,000 to upgrade the Maxwell Sutherland Pavilion in Fairfield;
 - \$500,000 to progress the Lourdes Child Care Centre project in Abbotsford; and
 - \$500,000 to “fitout” the ‘Studio 2’ community facility within the former GTV9 site in Richmond.
- \$9.1 million for more than 80 road, footpath, drainage and tree root management projects.
- \$4.9 million for more than 25 parks and open space projects including:
 - \$1.1 million for a new park in Church Street Richmond;
 - \$680,000 for a new park in Richmond Terrace/ Docker Street; and
 - \$200,000 for bushland vegetation at various sites;
- \$1.7 million for the Victoria Street Gateway construction;
- \$1.1 million for bicycle lanes, paths and associated infrastructure; and
- \$592,000 to implement Local Area Traffic Management Plans.

Factors impacting the budget

This year, there are a number of mandatory State Government charges that impact Yarra’s budget and those of all Councils across Victoria. Among these, is the Fire Services Property Levy which Councils have been directed by the State Government to collect. Although appearing on rates notices, this is not a Council charge for Council services, but a State levy. You can read more about the Fire Services Property Levy on Council’s [website](#).

State Government landfill levy costs will also rise by 10% next year. The approximate amount of this levy for Yarra will be over \$1 million - an increase of \$95,000 on the previous year. This creates a major incentive for everyone to help reduce waste sent to landfill.

Another impact on the budgets of all Victorian Councils will be the “top up” of the defined benefit superannuation liability (a scheme which pre-dated amalgamation). Yarra’s liability for this top up is around \$13.5 million. Given advantageous interest rates, Council proposes to pay out this sum through a loan, thus spreading the load over a number of years rather than having such a major impost on ratepayers in one year.

In conclusion

I believe this is a responsible budget prepared with the community’s best interests in mind. I encourage residents and ratepayers to take time to review this draft and provide feedback by Thursday 16 May 2013. Submissions on the draft budget can also be made at Council’s meeting at 6.30pm, Tuesday 21 May 2013.

Thank you to my fellow Councillors for their contribution to the budget process and to Council officers for preparing this draft Budget for consideration. I now commend it to the community.

Cr Jackie Fristacky
Mayor

Chief Executive Officer's summary

It is with pleasure I commend the draft 2013/14 budget to Council. The budget will be used to deliver a wide range of community services and maintain essential community infrastructure.

Since I started work with the Council in mid 2012, I have been delighted to lead an organisation that is proactively planning, delivering and improving a comprehensive range of services and programs for our City.

Sustainability and innovation are central to the way we live and work in Yarra.

The 2013/14 budget shows our commitment to responsible and proactive governance and leaves us well placed to respond to the changing needs, expectations and aspirations of our community.

We continue to be innovators and leaders in sustainability which is integral to our budget planning and resource allocation decision making.

Council has prepared a proposed Budget for the 2013/14 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay.

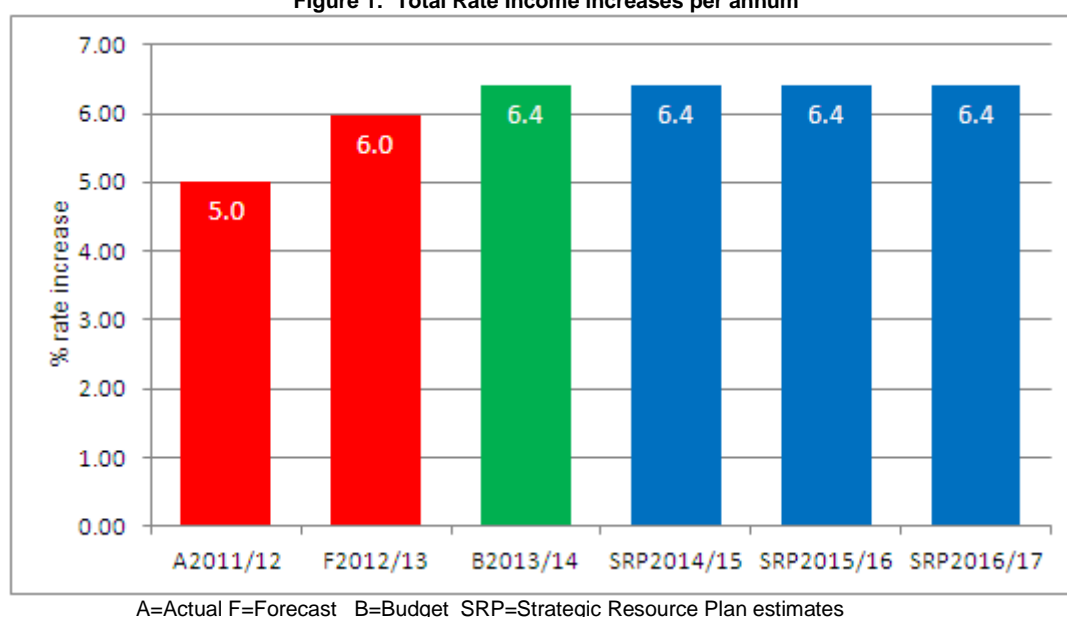
We have maintained service levels, while in some areas extended existing services and capacity, to meet growing demand. We continue to apply social equity as a key driver and support disadvantaged members of our community through substantially discounted concessional fees and charges, and pensioner rate rebates. In addition, we are again embarking on a substantial capital works program to renew and enhance the infrastructure of the Yarra community.

All of these things are being achieved with a moderate increase in rate income, a focus on user-pays revenue streams and a commitment to long-term financial sustainability, in the face of increasing external financial pressures imposed by other levels of government and other uncontrollable factors such as Superannuation regulations.

A summary of budget information is provided below to explain the key elements of Council's operating and capital works budgets for 2013/14 and the longer term financial position and sustainability of the Council:

1. Rates

Figure 1: Total Rate Income increases per annum



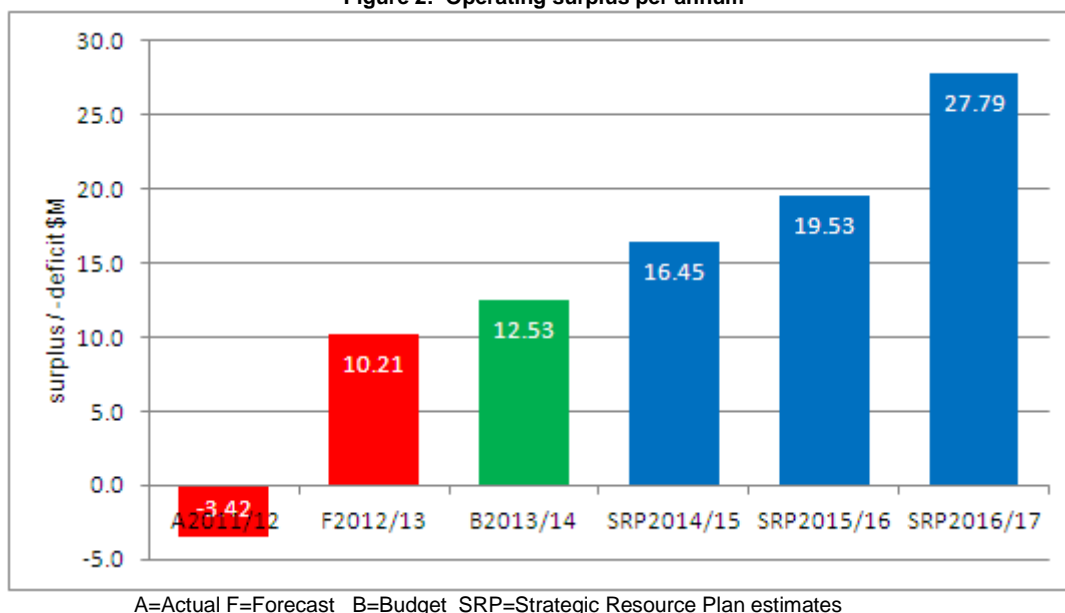
It is proposed that general rates increase by 4.4% 'rate in the dollar' for 2013/14. This will be an increase for all ratepayers in Yarra for 2013/14, raising total rates of \$84.7 million, including an estimated \$1.20 million generated from supplementary rates.

Total rate income – year on year – is expected to increase by approximately 6.4% year (refer to Figure 1) and this comprises additional components including rate interest, pensioner rebates, property adjustments and supplementary rate assessments. The growth forecast in the property database is the major component.

The rate in the dollar increase will go toward maintaining service levels and meeting the cost of a number of external influences including the waste/landfill levy and fire services property levy administration costs. This rate increase is in line with Council's rating strategy. (The total rate income increase for the 2012/13 year was approximately 6%).

2. Operating result

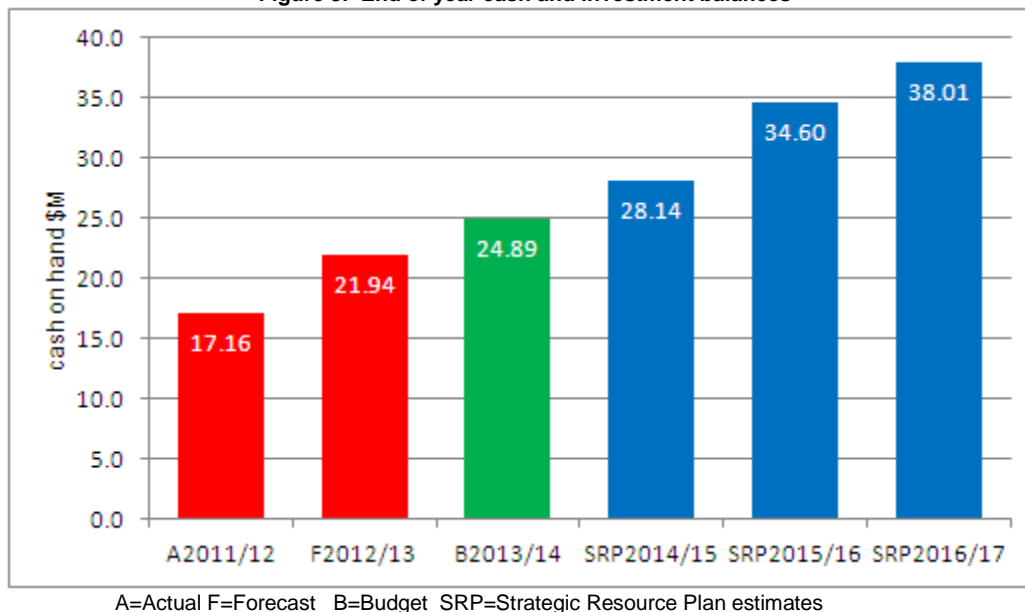
Figure 2: Operating surplus per annum



The expected operating result for the 2013/14 year is a surplus of \$12.53 million (refer to Figure 2). When adjusted for non-cash expenditure, particular depreciation (\$18.8 million), this surplus provides the necessary cash resources to fund Council's significant capital works program for 2013/14. (The forecast operating result for the 2012/13 year is a surplus of \$10.2 million).

3. Cash and investments

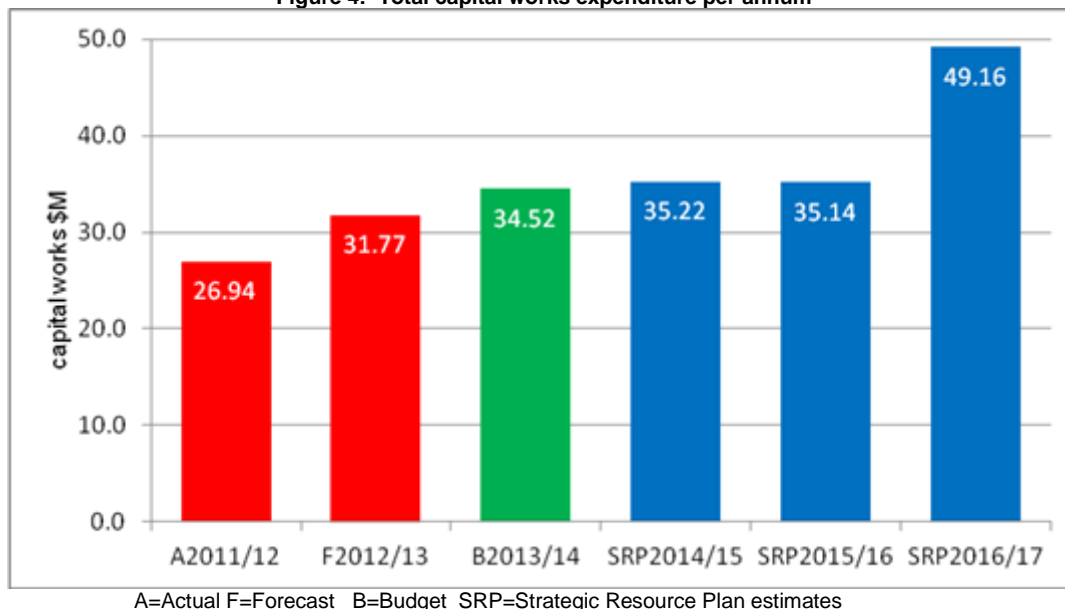
Figure 3: End of year cash and investment balances



Cash and investments are expected to increase by \$2.95 million during the year to \$24.89 million as at 30 June 2014 (refer to Figure 3). The major reasons for this are the implementation of a more conservative cash strategy designed to increase Council's available cash resources over time, and an increase in cash required for our growing Open Space Reserve (funded by developer contributions). The increase in cash and investments is in line with Council's Strategic Resource Plan. (Cash and investments are forecast to be \$21.94 million as at 30 June 2013).

4. Capital works

Figure 4: Total capital works expenditure per annum

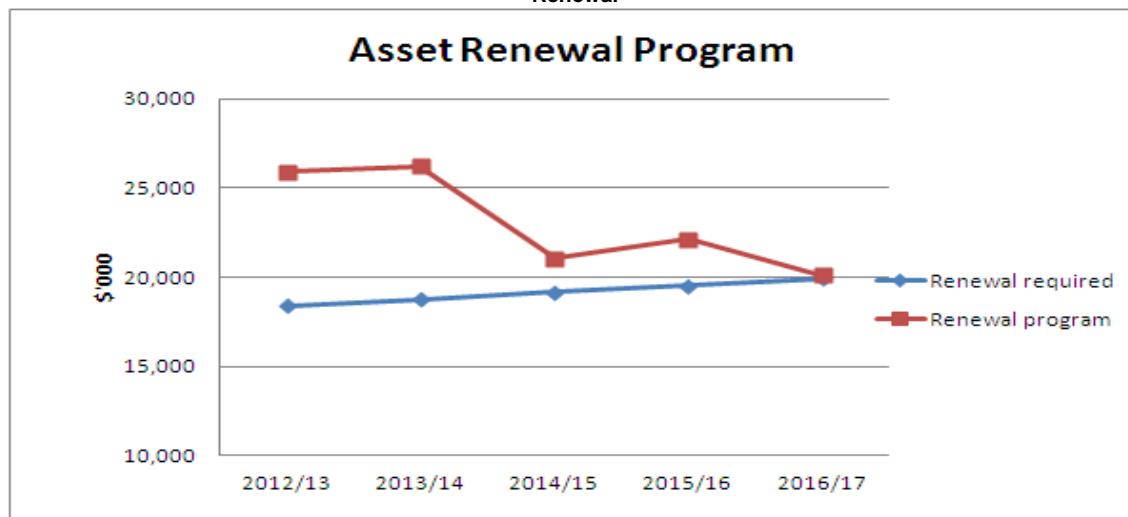


The capital works program for the 2013/14 year is expected to be \$34.52 million (refer to Figure 4), of which \$2.4 million relates to projects which will be carried forward from the 2012/13 year. The carried forward component is fully funded from the 2012/13 budget. Of the \$34.52 million of capital funding required for 2013/14, \$29.73 million will come from Council operations, \$2.57 million from external

grants and contributions and the balance (including the carried forward component) of \$2.21 million from cash and investments. The capital expenditure program has been developed and prioritised on the basis of a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. (Capital works is forecast to be \$31.77 million for the 2012/13 year).

The graph contained in Figure 5 below sets out the required and actual asset renewal over the life of the current Strategic Resource Plan.

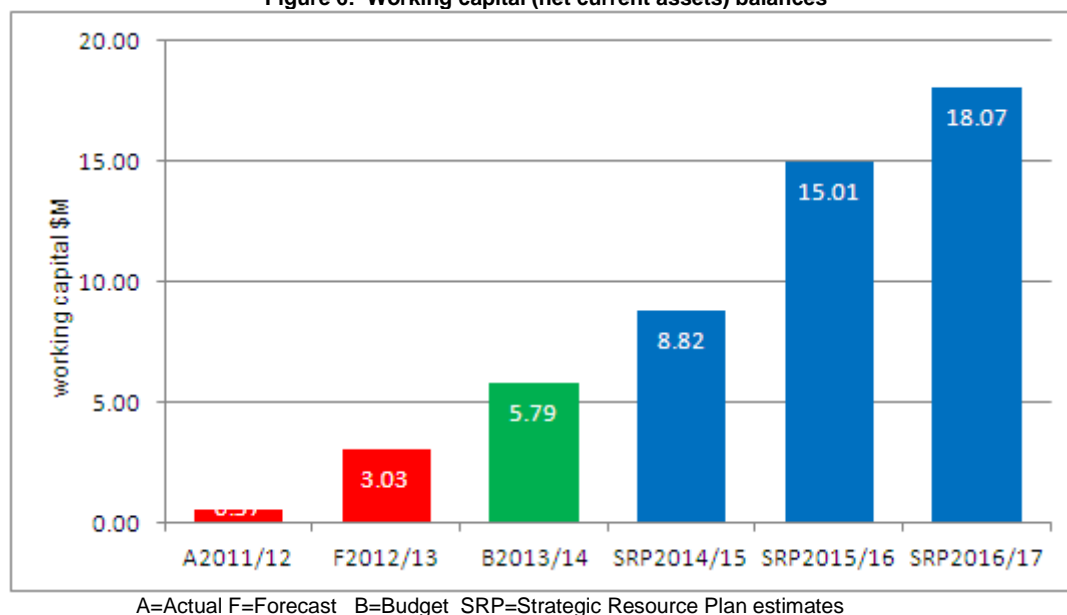
Figure 5: Asset Renewal



The asset renewal program has been increased to \$23.31 million in the 2013/14 year. Over the remaining four year period, the renewal program will vary according to the planned program for renewal projects as detailed in the Capital Works Long Term Financial Plan.

5. Financial position

Figure 6: Working capital (net current assets) balances

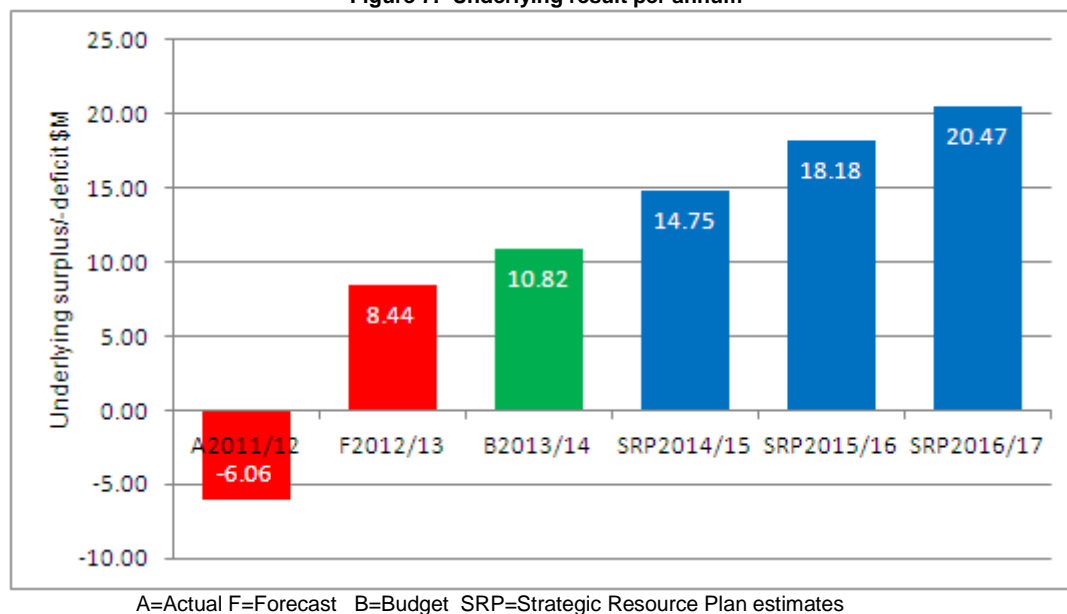


The financial position is expected to improve with net assets (net worth) to increase by \$46.19 million to \$1.486 billion. Total equity is forecast to be \$1.440 billion as at 30 June 2013.

Working Capital (net current assets) is expected to increase by \$2.76 million to \$5.79 million as at 30 June 2014, as depicted in Figure 6.

6. Financial sustainability

Figure 7: Underlying result per annum



A high level Strategic Resource Plan for the years 2013/14 to 2016/17 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The Plan projects an increasing trend in Council's operating result over the 4 year period (refer to Figure 2), as well as an increase in the underlying result (highlighted in Figure 7) which is a measure of financial sustainability.

Overall, the 2013/14 Council Budget presents a financially responsible strategy for the coming year and beyond. We are maintaining service levels for the community, while striving to improve the quality of service delivery, focusing on the needs of the disadvantaged and acting in ways that are both socially and environmentally responsible. We are renewing and enhancing the capital infrastructure of Yarra and planning for the long-term maintenance of these assets. We continue to act with financial prudence to achieve medium to long term financial sustainability.

I look forward to working with the Council, staff and community in the coming year to implement its many programs and initiatives and recommend the 2013/14 budget to the Council and community.

Vijaya Vaidyanath
Chief Executive Officer

Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act* 1989 (the Act) and Local Government (Finance and Reporting) Regulations 2004 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2013/14 budget, which is included in this report, is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with the Act and Regulations. The budget includes budgeted standard statements: Income Statement; Balance Sheet; Cash Flows; and Capital Works. These statements have been prepared for the year ended 30 June 2014 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Council officers firstly review and update Council's long term financial projections. The preparation of the budget, within this longer term context, begins with Council officers preparing the operating and capital components of the annual budget during November/December. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings up until March. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

To assist interested persons to understand the budget and make a submission if they wish, Council officers undertake a community engagement process including public information sessions, surveys and other techniques. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year. The key dates for Yarra's 2013/14 budget process are summarised below:

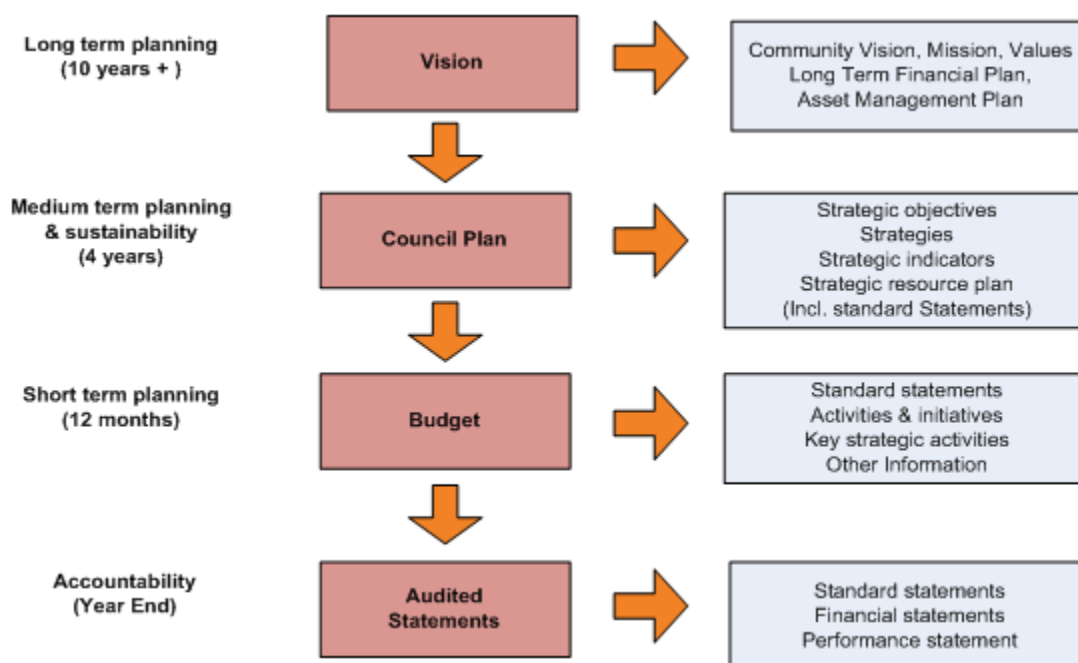
Budget process	Timing
• Officers update Council's long term financial projections	Nov 12 – Feb 13
• Officers prepare operating and capital budgets	Dec 12 – Mar 13
• Council considers draft budgets at informal briefings	Dec 12 – Mar 13
• Proposed budget submitted to Council for approval	Apr 13
• Public notice advising intention to adopt budget	Apr 13
• Budget available for public inspection and comment	Apr/May 13
• Community engagement process undertaken	Apr/May 13
• Submissions period closes (28 days)	May 13
• Submissions considered by Council/Committee	May 13
• Budget and submissions presented to Council for adoption	June 13
• Copy of adopted budget submitted to the Minister	June 13
• Revised budget where a material change has arisen	As required

1. Linkage to the Council Plan

1.1 Strategic planning framework

The Annual Budget has been developed within an overall planning framework that guides the Council in identifying community needs and aspirations over: the long term (Vision); medium term (Council Plan); and short term (Annual Budget). Council is held accountable for the achievement of its annual plans by virtue of the independent audit performed on its annual Audited Statements by the Victorian Auditor General's Office.

The Strategic Resource Plan (SRP) included in the Council Plan summarises the financial and non-financial impacts of Council's objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed in the context of the SRP and aims to achieve yearly goals against each of the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year by February to ensure that there is sufficient time for Council officers to develop their Activities and Initiatives and Key Strategic Activities in draft form prior to the commencement of the Annual Budget process in March. It also allows time for targets to be established during the Strategic Resource Planning process to guide the preparation of the Annual Budget.

1.2 Our purpose

Our mission

To celebrate our history, diversity and culture and, through leadership and services, create a better future.

Our values

Our values underpin our efforts to deliver the Council Plan and to build a service culture based on positive relationships with colleagues and the community.

- **Integrity** – We are open and honest. We communicate and apply relevant policies and procedures. We operate with fairness and consistency.
- **Accountability** – We are accountable. We take responsibility for our actions. We follow through on commitments to others and achieve agreed goals and standards.
- **Teamwork** – We acknowledge we are one organisation. We build positive working relationships across all teams and groups. We willingly share our resources.
- **Respect** – We seek to understand expectations and identify requirements. We empathise with people and respond appropriately. We appreciate the value of different opinions, views and working styles to our organisation.
- **Innovation** – We are prepared to tackle challenges. We learn from our actions and experiences. We improve. We seek and provide feedback. We further develop our knowledge and skills.

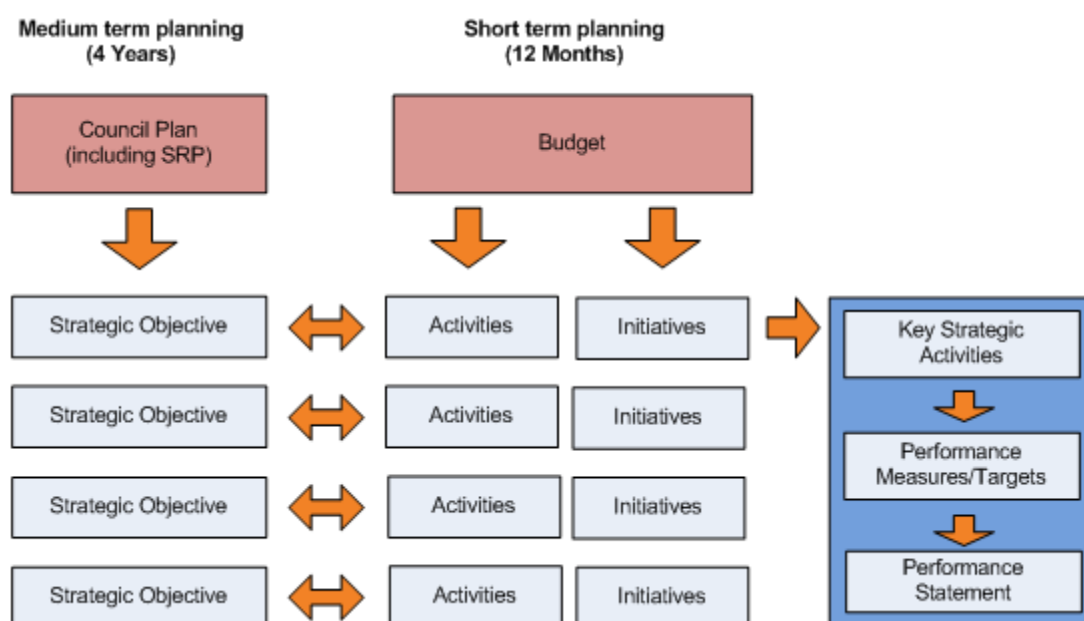
1.3 Strategic objectives

The Annual Budget funds the activities and initiatives that will contribute to achieving the strategic objectives specified in the Council Plan. The Annual Budget converts these activities and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The 2013/2017 Council Plan Strategic objectives are set out below:

Strategic Objective	Description
Celebrating Yarra's uniqueness	Yarra is unique. A community different to the other 78 Victorian municipalities. There is a long history and deep identity that matter to people living, moving or visiting Yarra. Our decisions and priorities must respect this.
Supporting Yarra's Community	There are strong community values that drive Council services and activity, as well as the representations to State and Federal Governments on community needs and views.
Making Yarra More Liveable	Yarra is experiencing rapid change. Many feel this change is too fast. Growth and development need to add to what is valued in Yarra not detract from it. Consideration is needed for how the City's growth can be consistent with local values and amenities.
Ensuring a Sustainable Yarra	Council has made significant inroads into reducing Council's environmental 'footprint'. We need to continue this as well as working to reduce the community's 'footprint' through advocacy and partnerships.
Leading local government	There has been a significant improvement in Council's fiscal management and customer responsiveness over the last few years. Our new focus is on how to ensure services meet changing community need and preferences, and emphasising efficiency and effectiveness in these services.

2. Activities, initiatives and key strategic activities

This section provides a description of the activities and initiatives to be funded in the Budget for the 2013/14 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of key strategic activities and performance targets and measures in relation to these. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan is shown below.



2.1 Budget highlights

Whilst the 2013/14 budget has been prepared on the basis of fiscal constraint, the Council still needs to fund new community and organisational initiatives if it is to remain innovative and responsive to the community's needs. This year's budget includes a number of activities and initiatives that will contribute to the achievement of the strategic objectives specified in the Council Plan.

The following is a summary of the key budget outcomes:

- Completion of the capital works program (\$34.52 million), a significant part of which will be funded from internal cash resources. Major projects for 2013/14 include:
 - Victoria Street Gateway project;
 - North Fitzroy Community Hub;
 - Lourdes project;
 - Collingwood Town Hall and Precinct;
 - Richmond Recreation Centre Cogeneration; and
 - Creation of a new park at 635 Church Street.
- Council will continue addressing local transport needs by implementing a bicycle strategy totalling \$1.03 million which includes:
 - Bike path renewals in open space - \$0.43 million;
 - Bicycle strategy on-road projects - \$0.30 million;

- Bicycle network - \$0.20 million; and
- Road bicycle path planning and design - \$0.10 million.
- Council's cash balance will increase to meet all statutory obligations and working capital requirements, and to reserve funds for future capital works;
- Support for community groups with a Community Grants program totalling \$1.8 million;
- Continuation of the Waste Management Plan implementation to ensure a sustainable City of Yarra;
- A further \$398,000 contribution to the Yarra Energy Foundation to assist with its operations;
- New initiatives for 2013/14 include:
 - Trains not toll roads transport campaign ;
 - Yarra live music festival;
 - Appointment of an OH & S Injury Management Advisor to assist the OH&S, Workcover, return to work and injury management functions;
 - The development of a Middle Years Strategy to plan and deliver for the needs and aspirations of children aged 8 to 12 years;
 - Appointment of a Business Development Officer to provide support to businesses and business associations across Yarra's activity centres using a place management approach; and
 - Lifecycle maintenance costs of new open space assets.

2.2 Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Celebrating Yarra's uniqueness		
Economic Development Strategy		
Complete new Economic Development Strategy	Strategy completed and presented to Council for endorsement	June 2014
Tourism Strategy		
Complete new Tourism Strategy	Strategy completed and presented to Council for endorsement	June 2014
Heritage Advisory Committee		
Resource and facilitate the effective operation of Council's Heritage Advisory Committee	Four Heritage Advisory Committee meetings held during the first year of operation	June 2014
	Annual progress report on the Heritage Advisory Committee provided to Council	June 2014
Reconciliation Action Plan		
Develop and implement an organisation wide cultural awareness strategy under the Reconciliation Action Plan	Training method and provider identified	December 2013
	Training delivered to key leadership and service personnel across the organisation	June 2014

Strategic Activity	Performance Measure	Performance Target
Supporting Yarra's community		
North Fitzroy Community Hub		
Progress development of North Fitzroy Community Hub	Complete Design	December 2013
	Commence preliminary construction works	June 2014
Yarra's Health Plan		
Renew Yarra's Health Plan	Plan renewed and presented to Council for endorsement	December 2013
Building Asset Management Plan		
Complete Yarra's Building Asset Management Plan (BAMP)	Plan completed and presented to Council for endorsement	December 2013
Making Yarra more liveable		
Public Transport Advocacy		
Advocate for Melbourne Metro and Doncaster Rail project, and other public transport improvements, as a priority for Federal and State funding	Make submissions to the State and Federal Governments for greater public transport funding	December 2013
Parking Strategy		
Update Yarra's Parking Strategy to provide clear guidance to the community on Council's Policy for managing the supply and demand of parking within the municipality.	Draft Strategy developed	September 2013
	Community consultation completed	March 2014
	Final updated Parking Strategy presented to Council for endorsement	June 2014
Victoria Street Gateway		
Complete the Victoria Street Gateway project	Project completed	March 2014
Bicycle Advocacy		
Lobby for the extension of the Melbourne bike share scheme into Yarra and other inner-city areas	Make submissions to the City of Melbourne and State government for extensions of the scheme	December 2013
Planning Scheme Review		
Review the Yarra Planning Scheme including the existing Municipal Strategic Statement (MSS) and Local Policy.	Yarra Planning Scheme and existing MSS reviewed	June 2014
Ensuring a sustainable Yarra		
Waste Management Strategy		
Develop and implement new Waste Management Strategy 2014-20	Strategy completed and presented to Council for endorsement	June 2014
Renew Yarra's Environment Strategy		
Renew the Yarra Environment Strategy	Strategy renewed and presented to Council for endorsement	June 2014

Strategic Activity	Performance Measure	Performance Target
Reduce Yarra's Energy Use		
Progress Energy Performance Contracts (EPCs) as a means of targeted reduction in energy usage	Report on EPC implementation presented to Council for endorsement	December 2013
Leading local government		
Process Improvement and Innovation Framework		
Develop and implement a process improvement and innovation framework to drive continuous improvement across all areas of Council	Framework developed	June 2014
Strategic Advocacy Framework		
Develop a strategic advocacy framework	Framework developed	December 2013
Organisational Development Strategic		
Develop an Organisational Development Strategy, including Diversity (Gender Equity & Disability Action Plan)	Strategy completed	December 2013
Capital works program		
Complete the capital works program to ensure assets are provided and maintained at an appropriate level.	Complete capital works projects during the year.	≥ 85% capital works budget

2.3 Activities and initiatives

Service Area	Description	Net Revenue (Expense) \$'000
Office of the Chief Executive Officer		
Chief Executive Officer	Activities	0
	Responsible for administration of all Council operations.	(509)
		(509)
Governance	Activities	11
	To provide a range of professional services to internal and external clients, with an emphasis on governance related issues including compliance, regulation, transparency and probity.	(2,227)
		(2,216)
Human Resources Services	Activities	0
	The Human Resources branch promotes accountability and enhances competency, effectiveness and wellbeing as a shared responsibility of the organisation and its people and strives to generate a positive and productive work and learning environment. By achieving these aims, the branch will support Yarra staff with the skills, knowledge and attitude to realise Council and community objectives.	(1,574)
		(1,574)

Service Area	Description	Net Revenue (Expense) \$'000
Initiatives		
	1. OHS Injury Management Advisor – \$80,337	
	2. Reconciliation Action Plan - \$7,500	
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Communications & Customer Services	Activities	0
	Provides Council with a consistent strategic approach to communications and issues management, advocacy, media relations, publications, digital communications, civic events and customer service. Our skilled and experienced team focuses on solutions and improving cross organisational collaboration, communication, service and responsiveness.	(3,494)
		(3,494)
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	Initiatives	
	1. Strategic Advocacy - \$120,000	
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Compliance	Activities	2,298
	Implements a range of statutory health protection and compliance services to maximise the safety, compliance and harmony in the city.	(3,933)
		(1,635)
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Corporate & Financial Services Division		
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Director Corporate & Financial Services	Activities	22
	Provide a range of financial and corporate services to the organisation.	(2,311)
		(2,289)
<hr/>		
Strategic Procurement	Activities	0
	Provides best practice guidance, advice and assistance to management and staff in the management, supervision and monitoring of all contracts and purchasing activities.	(427)
		(427)
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Finance	Activities	88,751
	The development of financial strategies that will ensure the City of Yarra is a viable organisation able to continue provision of quality services into the future.	(20,945)
	To deliver financial accounting, management accounting, revenue management, valuations and payroll services to the organisation.	67,806
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Information Services	Activities	0
	To provide the highest levels of customer service and technical competence in order to optimise Yarra's business systems, processes and quality of information.	(5,650)
	Enhance the community's experience of Council services and processes regardless of the access medium, by utilising appropriate and consistent information systems and supporting processes.	(5,650)

Service Area	Description	Net Revenue (Expense) \$'000
Parking Services	Activities	27,253
	Responsible management of the limited parking resources available within the city to ensure safety of all road users, optimise residents' access to homes while seeking to accommodate the parking needs of visitors, businesses and community facilities in a fair and equitable manner and promoting sustainable solutions.	(8,581)
		18,671
	Initiatives	
	1. Parking Empirical Data Collection - \$90,000	
City Development Division		
Director City Development	Activities	0
	The City Development division is responsible for protecting, enhancing and developing our physical, economic and social environment.	(638)
		(638)
	Initiatives	
	1. Master Planning for Richmond Town Hall Precinct - \$50,000	
Statutory Planning	Activities	4,252
	Make good decisions about the use and development of land which gives effect to state and local planning policies and are based on clear procedures, appropriate public participation and coordination with other Branches of Council.	(4,470)
		218
City Strategy	Activities	1,208
	Supports the land use planning that achieves more sustainable development, outcomes, encourages a growing local economy and promotes high quality public spaces.	(2,619)
		(1,411)
	Initiatives	
	1. Business Development Officer - \$40,500	
	2. Electronic 3D Modelling Base - \$50,000	
	3. Yarra Planning Scheme Review - \$100,000	
Construction Management	Activities	3,479
	Ensures that developments have minimum impact on the amenity of residents, businesses and Council infrastructure.	(3,473)
		6
Sustainability & Strategic Transport	Activities	0
	Uses innovative and cutting edge solutions to maintain Yarra's best practice positioning and actions in environment and cycling in local government. Promotion of walking, cycling and public transport use are key activities.	(1,510)
		(1,510)

Service Area	Description	Net Revenue (Expense) \$'000
Initiatives		
	1. Energy Foundation - \$398,000	
	2. Trains Not Toll Roads Transport Campaign- \$100,000	
	3. Urban Agriculture Facilitator - \$40,000	
Community Programs Division		
Director Community Programs	Activities	0
	Promotes and enhances community well-being through funding programs, service provision and community partnerships.	(479)
		(479)
Family, Youth and Children's Services	Activities	6,963
	Family, Youth and Children's Services branch strives to be a respected leader, planner and innovative provider of services, which are developed in cooperation with the community to respond to the needs of children, young people and families within the municipality.	(12,578)
		(5,615)
	Initiatives	
	1. People & Development Support Officer - \$39,025	
	2. Middle Years Services & Programs – Year 1 - \$96,457	
Arts, Culture & Venues	Activities	615
	The Arts and Cultural Services mission is to work with communities, artists, organisations, business and government to achieve community well-being, economic strength and cultural vitality within Yarra, through:	(2,640)
	<ul style="list-style-type: none"> Involving local people; Investing in local practice; and Supporting a shared sense of place. 	(2,025)
	Initiatives	
	1. Collingwood Town Hall Precinct – Community Facilities Planning - \$35,000	
	2. Yarra Live Music Festival - \$40,000	
	3. Celebrate Yarra 3 Year Funding Partnerships - \$30,000	
	4. Yarra Room to Create Charitable Foundation - \$100,000	
Library Services	Activities	666
	Yarra Libraries mission is to ensure the provision of a public library service which will meet the current and future information, recreation, educational and cultural needs of the diverse communities of Yarra.	(4,375)
		(3,709)
Leisure Services	Activities	9,678
	Yarra Leisure will provide a high quality range of facilities and programs that encourage participation from a broad cross section of the community.	(9,037)
	We aim to meet their health, leisure, sporting and social needs with emphasis on age, ethnic origin, social isolation, low incomes and physical/mental disability.	641

Service Area	Description	Net Revenue (Expense) \$'000
Community and Corporate Planning	<p>Activities</p> <p>Leads community and organisational development in Yarra to support Council's strategic objectives.</p> <p>Community and Corporate Planning provides a strategic response by Council to a range of organisational, social and community issues not directly covered by service areas. CP&A brings specialist skills and capacity to addressing these issues.</p> <p>Initiatives</p> <ol style="list-style-type: none"> 1. Community Safety Officer - \$61,568 2. Service Planning - \$91,795 3. Collingwood Estate Initiatives - \$50,000 	<p>0</p> <p>(4,192)</p> <p>(4,192)</p>
Aged and Disability Services	<p>Activities</p> <p>Works towards a cohesive, inclusive and supportive community, where older people and people living with a disability are leading healthy and meaningful lives; are respected and valued members of the community. Our Branch staff are committed to working with residents, community groups, agencies, other areas of Council and other stakeholders to:</p> <ul style="list-style-type: none"> • Strengthen local neighbourhoods and communities. • Plan and deliver services to enhance independence. • Resource and support advocacy at all levels. <p>Initiatives</p> <ol style="list-style-type: none"> 1. Emergency Recovery Planning - \$65,000 2. Community Transport Team Leader - \$26,600 	<p>4,012</p> <p>(7,139)</p> <p>(3,127)</p>
Infrastructure Services Division		
Director Infrastructure Services	<p>Activities</p> <p>Manages, preserves and develops the City's environmental, recreational, and physical assets and infrastructure.</p>	<p>0</p> <p>(456)</p> <p>(456)</p>
Buildings & Property	<p>Activities</p> <p>To maintain and manage the City of Yarra's building assets.</p> <p>Preparation of all Council Leases, Licences, Management Agreements in relation to land owned, managed or leased by the City of Yarra, including:</p> <ol style="list-style-type: none"> 1. Liaison with tenant or Landlords 2. Instructions to Council solicitors 3. Liaison with responsible Council Department <p>Liaison with State Government Departments in relation to:</p> <ol style="list-style-type: none"> 1. Land leased by the City of Yarra 2. Land which is being transferred to the City of Yarra <p>Initiatives</p> <ol style="list-style-type: none"> 1. Childcare Compliance Audits - \$40,000 2. Ongoing maintenance Queens Parade Public Toilet - \$13,000 	<p>640</p> <p>(5,165)</p> <p>(4,525)</p>

Service Area	Description	Net Revenue (Expense) \$'000
	3. Building Plans for Council's Buildings Portfolio - \$10,000	
Infrastructure & Special Projects	Activities Provides, maintains, improves and manages Yarra's Infrastructure to enhance a sustainable and liveable environment, focused on traffic (creating an efficient, effective and safe traffic environment) and engineering services.	679 (1,925) (1,246)
Recreation & Open Space Management	Activities Responsible for maintaining the publicly owned open spaces within the City of Yarra - areas include parks and gardens. Protection and enhancement of the open space and streetscape network and management of the City's trees. The branch also manages and provides accessible recreation opportunities, services and facilities and open space. Initiatives 1. Lifecycle maintenance of new Open Space Assets - \$113,564	157 (8,126) (7,969)
Sustainable Asset Management	Activities Provides policy, strategy, processes and procedures and systems that produce an integrated and multidisciplinary approach to asset management. The Branch is also responsible for the planning and monitoring of Council's Capital Works program and the management of Council's energy and water use.	80 (2,814) (2,814)
Engineering Operations	Activities Management and maintenance of Council's road and footpath infrastructure; fleet, plant and equipment; and overseeing the delivery of all waste services and waste minimisation. Initiatives 1. Line Marking – Proactive Programme - \$150,000 2. Engineering Operations Coordinator - \$78,750	1,045 (17,993) (16,948)

3. Budget influences

3.1 Snapshot of Yarra City Council

The City of Yarra is an inner metropolitan municipality which is home to a diverse community of people. Yarra is one of Australia's smallest inner city municipalities at 19.5 square kilometres, and features lively arts and entertainment precincts, vibrant shopping and café strips, and numerous sports and recreational facilities.

The City of Yarra was created in June 1994. The new municipality merged the former municipalities of: Collingwood; Richmond; Fitzroy; (including the annexed part of Carlton North); Northcote (Alphington & Fairfield: South of Heidelberg Road only).

Yarra is made up of three wards - Langridge Ward, Melba Ward and Nicholls Ward. Each ward has three Councillors who are democratically elected for a four-year term. Council is responsible for maintaining essential community infrastructure and delivers a wide range of services, including street cleaning, maintenance of parks and gardens, and home and community care to a diverse and eclectic community.

Population

Yarra has a population of 79,015 (at 30 June 2011) and a diverse community profile. Over the previous six years, the City's population had been growing at an average rate of 1.5%, under the Victorian average of 1.8%. Yarra's forecast population growth is about 1.3% each year over the next 18 years, predicted to reach an estimated population of 102,062 by 2031¹.

Cultural diversity

Yarra is a culturally and linguistically diverse municipality. Many different cultural groups live in Yarra and many different languages are spoken at home by residents.

In 2011 about 29% of residents were born overseas, mainly in the United Kingdom, Vietnam, New Zealand, Greece, China and Italy. Of those born overseas, 63% arrived in Australia prior to 2001.

Housing

Most Yarra residents (52%) live in medium density housing, while 26% occupy high density dwellings and 21% live in detached houses. House prices in Yarra have risen dramatically in recent years.

Yarra also has a significant amount of public housing, with 33% of Victoria's high-rise public housing located in Yarra in 2011. There are just under 5,000 public housing dwellings in the city and these make up 11% of Yarra's households, and 6% of all Victoria's public housing stock.

Education and occupation

Overall, Yarra has a well-educated population. More Yarra residents hold a degree or higher qualification (45% of those 15 years or older) than the Greater Melbourne average (24%).

Employment rates among Yarra residents are relatively high, with at least 69% of residents aged 15 years and over (45,198 people) in the labour force. The main employment groups are professionals (43%), managers (15%) and clerical and administrative roles (12%).

Council Assets

Council manages approximately \$1,637.8 million worth of assets, road and infrastructure includes 260 kilometres of road pavement, 491 kilometres of footpaths, 491 kilometres of kerb and channel, 170 kilometres of storm water pipes and 85 kilometres of laneways.

¹ Forecast.id for Yarra, 2013 (based on 2011 Census figures and 2009 residential development assumptions)

Council's community and recreation services requires for the management and upkeep of 161 buildings and structures. There are 3 Town Halls, 5 Libraries, 3 Swimming Pools & Recreations Centres, 3 neighbourhood houses, 10 childcare centres, 230 hectares of open space, 35 playgrounds and 15 sporting fields maintained.

Budget implications

As a result of Yarra's demographic profile there are a number of budget implications in the short and long term:

- Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with citizens, and use interpreting services for interpersonal communication with citizens. Council also draws on the abilities of its bilingual staff;
- Over 6% of ratepayers are entitled to the pensioner rebate. As pensioners are often asset rich but income poor, the adoption of significant rate increases has a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place. In addition, Council provides services to older people such as 'Home Help' and 'Delivered Meals' which are subsidised; and
- The city is substantially developed and while it is experiencing a small increase in property numbers, this mainly arises from higher density developments. The budgetary impact arises with the need to replace infrastructure such as drains and paths to cater for higher density. These costs are generally funded from rates, and income received from new dwellings does not fully offset the significant infrastructure costs.

3.2 External influences

In preparing the 2013/14 budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) increases on goods and services of 2.5% per annum;
- Council must renegotiate a new employee Enterprise Agreement effective from the 2013/14 year;
- The recognition during the 2011/12 financial year of an expense of \$13.5 million, being Council's apportioned share of the local authorities defined benefit superannuation liability "top up". Council has opted to debt fund this liability which is projected to involve significant cash outflows over the next 10 years;
- A new Fire Services Property Levy (FSPL) will apply for all private property owners – including persons and organisations who do not currently pay council rates, such as churches, charities, private schools and RSL's – from 1 July 2013. A number of Council properties will also be subject to the fire levy. Under new legislation, the *Fire Services Property Levy Act 2012*, introduced as a result of recommendations by the Victorian Bushfires Royal Commission (VBRC), the new FSPL will be collected by Council on behalf of the State government, to fund the operations of the MFB.

3.3 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2013/14 Budget. These matters have arisen from events occurring in the 2012/13 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2013/14 year. These matters are set out below:

- Maintaining and improving existing services to meet competing demands;
- Wage increases resulting in additional employee costs; and
- The costs of upgrading and maintaining Council infrastructure to meet community expectations.

3.4 Budget principles

In response to the external and internal influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI or market level, concession fees to be maintain, on average, at or below CPI;
- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2012/13 levels with the aim to use less resources with an emphasis on innovation and efficiency;
- Salaries and wages to be increased in line with Council's Enterprise Bargaining agreement.
- Contract labour to be minimised;
- Construction and material costs to increase in line with CPI;
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case;
- Real savings in expenditure and increases in revenue identified in 2012/13 to be preserved; and
- Operating revenues and expenses arising from completed 2012/13 capital projects to be included.

3.5 Legislative requirements

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2013/14 budget is for the year ended 30 June 2014 and includes the following standard budget statements:

- Income Statement;
- Balance Sheet;
- Cashflow Statement; and
- Capital Works Statement.

These statements have been prepared in accordance with the Act and Regulations, and are consistent with Council's annual financial statements which are prepared in accordance with applicable Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

The budget includes consideration of a number of long term strategies to assist Council in considering the budget in a proper financial management context. These strategies include:

- A Strategic Resource Plan for the years 2013/14 to 2016/17 (section 8);
- Rating Strategy (section 9);
- Borrowing Strategy (section 10.1); and
- Asset Management Strategy (section 10.2).

4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2013/14 year.

4.1 Budgeted income statement

	Reference	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance (Unfav) \$'000
Total income	4.2	143,246	151,237	7,991
Total expenses	4.3	(133,033)	(138,708)	(5,675)
Surplus (deficit) for the year		10,213	12,529	2,316
Grants - capital	4.2.6	(1,776)	(1,666)	110
Contributions - non-monetary assets		0	0	0
Underlying surplus (deficit)	4.1.1	8,437	10,863	2,426

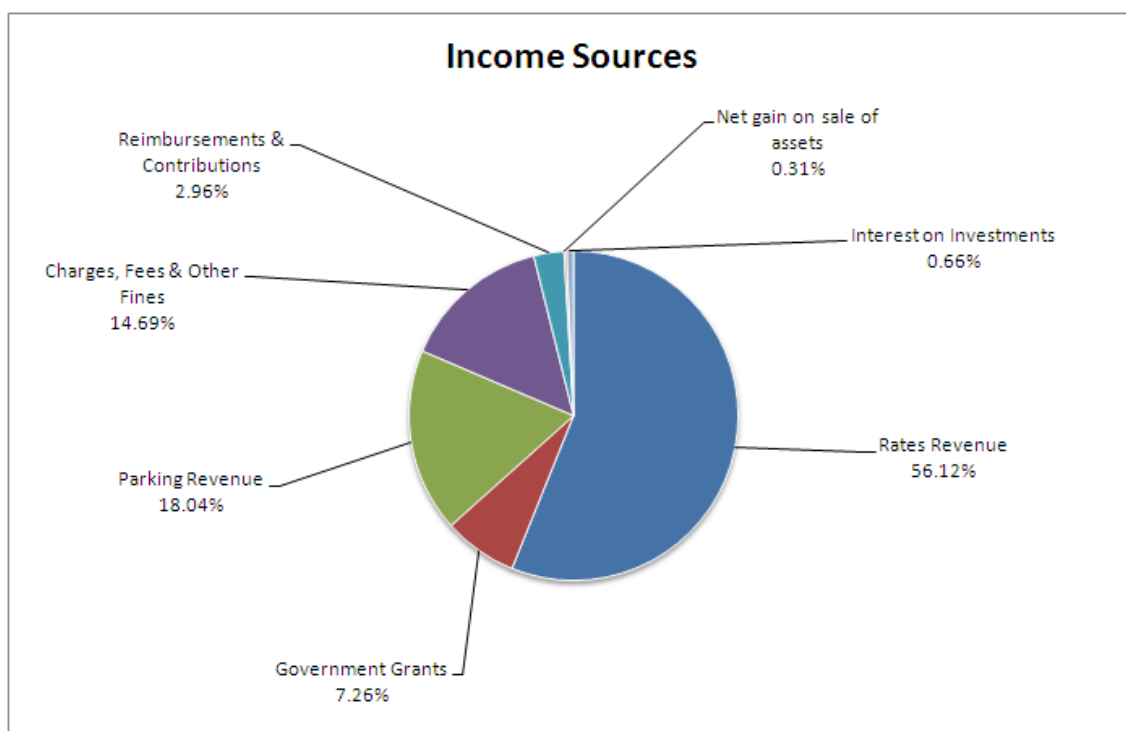
4.1.1 Underlying surplus (\$2.43 million increase)

The underlying result is the net surplus or deficit for the year adjusted for capital grants, contributions of non-monetary assets and other once-off adjustments. It is a measure of financial sustainability as it is not impacted by non-recurring or once-off items of income and expenses which can often mask the operating result. The underlying result for the 2013/14 year is a surplus of \$10.863 million which is an increase of \$2.426 million over the 2012/13 year.

4.2 Income

Income Types	Reference	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance (Unfav) \$'000
Rates revenue	4.2.1	79,774	84,876	5,102
Parking revenue	4.2.2	25,732	27,276	1,544
Charges fees & other fines	4.2.3	20,537	22,215	1,678
Reimbursements and contributions	4.2.7	4,640	4,483	(157)
Grants - operating	4.2.5	9,411	9,317	(94)
Grants - capital	4.2.6	1,776	1,666	(110)
Interest revenue	4.2.8	991	1,001	10
Net gain on sale of assets	4.2.9	385	403	18
Total income		143,246	151,237	7,991

Source: Appendix A



4.2.1 Rates and charges (\$5.10 million increase)

It is proposed that 'rate in the dollar' income be increased by 4.4% to generate total rate income of \$84.876 million in 2013/14. Supplementary rates are forecast to maintain the same budgeted level as 2012/13 of \$0.65 million. Section 9 - "Rating Strategy" includes a more detailed analysis of the rates and charges to be levied for 2013/14.

4.2.2 Parking revenue (\$1.544 million increase)

Parking revenue represents income generated predominantly from parking infringements and includes revenue collected from coin operated ticket machines. This class of revenue also represents a significant stream of income to Council. The increase of \$1.544 million reflects increases in charge rates and usage of coin operated ticket machines and an expected increase in parking infringement notices issued due to increased patrolling to ensure effective traffic management.

4.2.3 Charges, Fees & Other Fines (\$1.68 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of human services such as home care and child care services. Increases in statutory fees are made in accordance with legislative requirements.

Income from user charges is projected to increase by \$1.678 million compared to 2012/13 forecast. The main area contributing to the increase is Leisure Services (\$0.73 million) due to the reopening of the Collingwood Leisure Centre and an expected increase in patronage of Council facilities. Council plans to increase user charges for all areas in line with expected inflationary trends and wage growth over the budget period to maintain parity of user charges with the costs of service delivery.

A detailed listing of fees and charges is included in Appendix D.

4.2.4 Reimbursements and contributions (\$0.16 million decrease)

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Contributions are projected to decrease by \$0.157 million mainly due to one off contributions that were received in 2012/13.

4.2.5 Grants - operating (\$0.09 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers and contributions from other parties towards property development costs. Overall, the level of operating grants is expected to decrease marginally by \$0.094 million compared to 2012/13.

Significant movements in grant funding are summarised below:

Grant Funding Types	Forecast		
	Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance (Unfav) \$'000
Family and Children	3,792	3,547	(245)
Home Care and Community Care	1,773	1,807	34
Victorian Grants Commission	743	1,500	757
Assessment & Planning	794	818	24
Social Support	480	494	14
Library Development	477	472	(5)

4.2.6 Grants - capital (\$0.11 million decrease)

Capital grants include all monies received from State & Federal Governments and community sources for the purposes of funding the capital works program. Overall the level of capital grants is expected to decrease \$0.11 million compared to 2012/13. Section 6 - "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2013/14 year. Capital grants are further classified in the Standard Statements in Appendix A according to whether they are received each year (recurrent) or received on a once-off or short term basis (non-recurrent).

4.2.7 Interest on investments (\$0.01 million increase)

Interest revenue includes interest on Council's cash investments. Interest on investments is forecast to increase by an additional \$0.01 million compared to 2012/13. This is due to higher cash balances forecast throughout 2013/14.

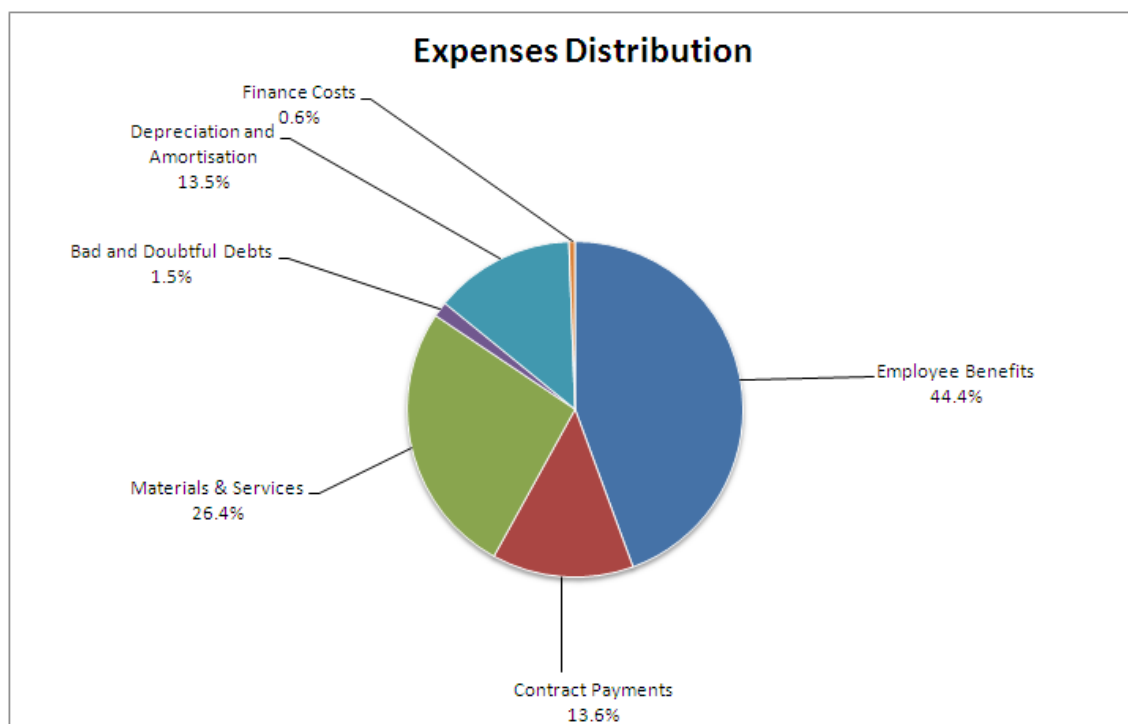
4.2.8 Net gain on sale of assets (\$0.02 million increase)

Proceeds from the sale of Council assets are forecast to be \$0.93 million for 2013/14 which relates to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of assets sold is budgeted to be \$0.5 million.

4.3 Expenses

Expenditure Types	Reference	Forecast	Budget 2013/14 \$'000	Variance (Unfav) \$'000
		Actual 2012/13 \$'000		
Employee benefits	4.3.1	56,260	61,577	(5,317)
Contract payments	4.3.2	18,230	18,927	(697)
Materials and services	4.3.3	38,003	36,593	1,410
Bad and doubtful debts	4.3.4	1,985	2,025	(40)
Depreciation and amortisation	4.3.5	18,399	18,767	(368)
Finance costs	4.3.6	156	819	(663)
Total expenses		133,033	138,708	(5,675)

Source: Appendix A



4.3.1 Employee benefits (\$5.32 million increase)

Employee benefits include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements (including long service leave) and superannuation. Agency staff costs are also included.

Employee benefits are forecast to increase by 9% or \$5.317 million compared to 2012/13. The increase is due to additional new initiatives planned for next year, staffing restructures implemented during 2012/13 and resultant new appointments. A new enterprise bargaining agreement is also in negotiation which will apply from 1 July 2013.

In summary, average staff numbers (based on monthly averages) during the budget period are as follows:

Type of employment	Forecast Actual 2012/13 EFT's	Budget 2013/14 EFT's
Permanent	620	630
Casual	33	46
New Initiatives	2	8
Total	655	684

The most significant increases in employee costs by service unit are summarised below:

Branch	Business Unit	Forecast Actual 2011/12 \$'000	Budget 2012/13 \$'000	Variance \$'000
Community Programs	Children Services	6,240	6,796	(556)
	Family Services	1,781	2,007	(226)
	Home Care Services	886	1,089	(203)
	Collingwood Leisure Centre	1,791	1,996	(205)
Infrastructure Services	Engineering Operation Management	246	469	(223)
	Service Contract Management	2,281	2,735	(454)
City Development	Building Services	1,030	1,265	(235)
	Construction Enforcement	634	817	(183)
Chief Executive Officer	Access Yarra	1,375	1,523	(148)
	Public Health	1,051	1,191	(140)
Corporate & Financial Services	Parking Services	3,563	3,824	(261)

4.3.2 Contract Payments (\$0.70 million increase)

Contract payments are forecast to increase by 5.0% or \$0.697 million compared to 2012/13. The main contracts contributing to the increase are Council waste management contracts, cleaning contracts and aged care provision.

There are no other significant increases as most contracts are expected to increase by at least 2.5% from 2012/13 to allow for CPI.

4.3.3 Materials and services (\$1.41 million decrease)

Materials and services relate to a range of items including: community grants (\$1.70 million); advertising; insurances; consultants; legal fees; utilities; street lighting; telecommunications; maintenance costs and other miscellaneous expenditure items. Other materials and services are forecast to decrease by \$1.41 million compared to 2012/13 mainly due to one-off contributions in the forecast (2012/13) year.

4.3.4 Bad and doubtful debts (\$0.04 million increase)

Council's provision for doubtful debts relates to car parking infringement debtors and general debtors. The provision for doubtful debts for car parking infringements is based on 18% of infringements

issued. The increase is due to Council expecting an increase in income related to parking infringements issued in 2012/13.

4.3.5 Depreciation and amortisation (\$0.37 million increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.368 million for 2013/14 is due mainly to the completion of the 2013/14 capital works program and the full year effect of depreciation on the 2012/13 capital works program. Refer to section 6 - 'Analysis of Capital Budget' for a more detailed analysis of Council's capital works program for the 2013/14 year.

4.3.6 Finance costs (\$0.66 million increase)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The increase in costs for 2013/14 relates to proposed borrowings for the Vision Super defined benefit liability of \$13.5 million. Council is currently 'debt free' and there is no other loan liability at this time.

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2013/14 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt;
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment; and
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

5.1 Budgeted cash flow statement

	Reference	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance (Outflow) \$'000
Cash flows from operating activities	5.1.1			
<i>Receipts</i>				
Rates and charges		80,020	84,723	4,703
Grants - operating		9,411	9,318	(93)
Grants - capital		1,776	1,666	(110)
Interest received		991	1,001	10
User fees and fines		21,391	22,066	675
Parking revenue		23,794	25,028	1,234
Other		4,640	4,483	(157)
		142,023	148,285	6,262
<i>Payments</i>				
Employee benefits		(53,447)	(58,097)	(4,650)
Other		(55,249)	(55,634)	(385)
		(108,696)	(113,731)	(5,035)
Net cash provided by operating activities		33,327	34,554	1,227
Cash flows from investing activities	5.1.2			
Proceeds from sale of assets		885	903	18
Payments for property plant and equipment		(29,131)	(31,123)	(1,992)
Net cash used in investing activities		(28,246)	(30,220)	(1,974)
Cash flows from financing activities	5.1.3			
Finance costs		(300)	(675)	(375)
Proceeds from borrowings		0	13,500	13,500
Reduction in interest bearing liabilities		0	(14,211)	(14,211)
Net cash used in financing activities		(300)	(1,386)	(1,086)
Net increase (decrease) in cash and cash equivalents		4,781	2,948	(1,833)
Cash and cash equivalents at the beginning of the year		17,160	21,941	4,781
Cash and cash equivalents at the end of the year	5.1.4	21,941	24,889	2,948

Source: Appendix A

5.1.1 Operating activities (\$1.23 million increase)

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The budgeted increase in cashflows from operating activities is due to a number of factors, including a 4.4% increase in the 'rate in the dollar' for general rates, increased revenue expected in parking and other fees and charges which is slightly off-set by an increase in other payments and employee benefits associated with additional staff appointments due to restructure and the EBA negotiations.

The net cash flows from operating activities does not equal the operating surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Surplus (deficit) for the year	10,213	12,529	2,316
Depreciation	18,399	18,767	368
Loss (gain) on sale of assets	385	403	18
Net movement in current assets and liabilities	4,330	2,855	(1,475)
Cash flows available from operating activities	33,327	34,554	1,227

5.1.2 Investing activities (\$1.97 million increase)

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment. The increase in payments for investing activities is reflective of the capital works expenditure detailed in Section 6 of this budget report. Refer to Appendix C for a more detailed analysis of the capital works program.

5.1.3 Financing activities (\$1.09 million increase)

Financing activities refer to cash generated or used in the financing of Council activities and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include the principal and interest components of loan repayments for the year.

5.1.4 Cash and cash equivalents at end of the year (\$2.95 million increase)

Overall, total cash and investments are forecast to increase by \$2.95 million to \$24.89 million as at 30 June 2014.

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2014 it will have cash and investments of \$24.89 million, which has been restricted as shown in the following table.

	Reference	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Total cash and investments		21,941	24,888	2,947
Restricted cash and investments				
- Statutory reserves	5.2.1	(10,773)	(11,816)	(1,043)
- Discretionary reserves	5.2.2	(2,939)	(3,079)	(140)
- Long service leave	5.2.3	(6,056)	(6,298)	(242)
Unrestricted cash and investments	5.2.4	2,173	3,695	1,522

5.2.1 Statutory reserves (\$11.82 million)

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenue for Council, the funds are not available for other purposes. During the 2013/14 year \$3.0 million is budgeted to be transferred to, and \$1.95 million from, Statutory Reserves.

5.2.2 Discretionary reserves (\$3.08 million)

These funds are available for whatever purpose Council decides is their best use. In this case Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's SRP and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

The Discretionary Reserves include the Community Infrastructure Fund which is expected to total \$3.0 million by 30 June 2014.

5.2.3 Long service leave (\$6.30 million)

These funds are separately identified as restricted to ensure there is sufficient funds to meet Council's long service leave obligations as set out in the *Local Government (Long Service Leave) Regulations 2002*.

5.2.4 Unrestricted cash and investments (\$3.7 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions or carried forward capital works. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without needing to borrow additional funds.

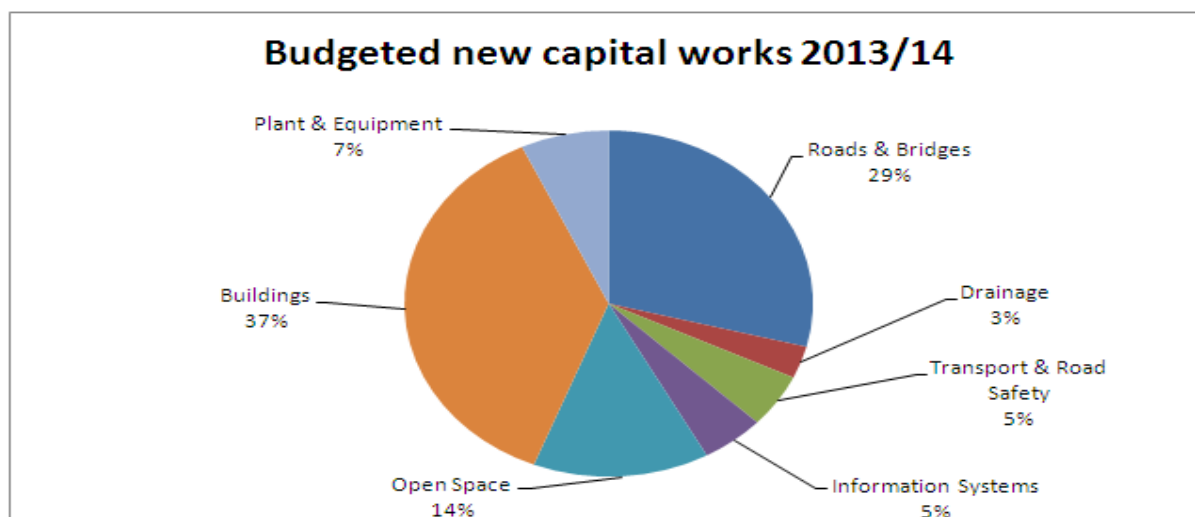
6. Analysis of capital budget

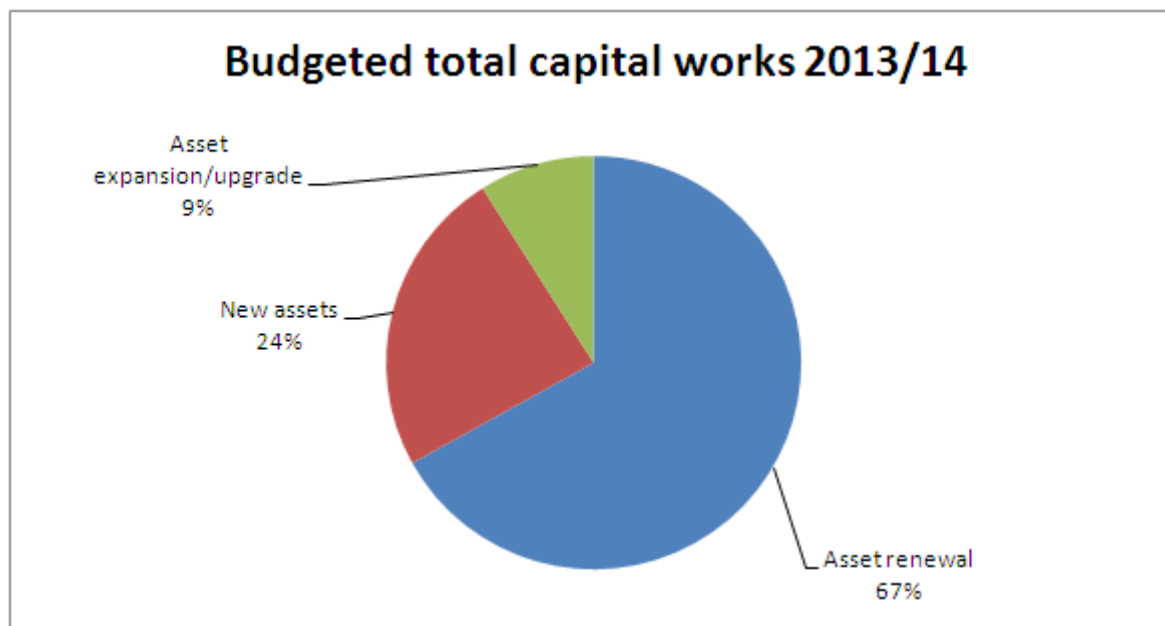
This section analyses the planned capital expenditure budget for the 2013/14 year and the sources of funding for the capital budget.

6.1 Capital works

Capital Works Areas	Reference	Forecast	Budget	Variance
		Actual 2012/13 \$'000	2013/14 \$'000	\$'000
Works carried forward				
Roads, footpaths, kerbs and channels	6.1.1	264	460	196
Transport and road safety	6.1.1	96	180	84
Information systems	6.1.1	0	45	45
Open space improvements	6.1.1	571	350	(221)
Buildings/properties	6.1.1	2,884	1,366	(1,518)
Plant and equipment	6.1.1	160	0	(160)
Total works carried forward		3,975	2,401	(1,574)
New works for 2013/14				
Roads, footpaths, kerbs and channels	6.1.2	6,493	9,176	2,683
Drainage	6.1.3	1,021	995	(26)
Transport and road safety	6.1.4	1,077	1,530	453
Information systems	6.1.5	1,175	1,721	546
Open space improvements	6.1.6	4,380	4,637	257
Buildings/properties	6.1.7	11,137	11,731	594
Plant and equipment	6.1.8	2,516	2,327	(189)
Total new works		27,799	32,117	4,318
Total capital works		31,774	34,518	2,744
Represented by:				
Asset renewal	6.1.9	23,903	23,104	(799)
New assets	6.1.9	5,853	8,311	2,458
Asset expansion/upgrade	6.1.9	2,018	3,103	1,085
Total capital works		31,774	34,518	2,744

Source: Appendix A





6.1.1 Carried forward works (\$2.40 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2012/13 year it is forecast that \$2.40 million of capital works will be incomplete and be carried forward into the 2013/14 year. The more significant projects include:

- Collingwood Town Hall and Precinct redevelopment - \$1,000,000;
- Solar PV Victoria Park Grandstands - \$270,000;
- Victoria Street Gateway - \$200,000; and
- Smith Street Public Domain Improvements - \$190,000.

6.1.2 Roads, footpaths, kerbs and channels (\$9.18 million)

Roads includes local roads, car parks, footpaths, bike paths, bridges and culverts, declared main roads, traffic devices, street lighting and traffic signals. For the 2013/14 year, \$9.18 million will be expended on road projects. The more significant projects include:

- Road re-sheeting - \$2.5 million;
- Renewal of footpaths - \$1.8 million;
- Victoria Street Gateway - \$1.5 million; and
- Renewal of kerb and channel - \$0.99 million.

6.1.3 Drainage (\$0.99 million)

Drainage includes drains in road reserves, retarding basins and waterways. For the 2013/14 year, \$0.99 million will be expended on drainage projects. The more significant projects include:

- Unscheduled works - \$200,000;
- Grosvenor Street (Victoria Street – Southampton Crescent) - \$140,000; and
- On-Street Stormwater Treatments – North Fitzroy - \$120,000.

6.1.4 Transport and road safety (\$1.53 million)

For the 2013/14 year, \$1.53 million will be expended on transport and road safety projects. The more significant projects include:

- Bicycle network - \$200,000;
- Local Area Traffic Management Infrastructure (LATM) - \$592,000;
- Road safety:
 - Spot safety - \$150,000;
 - Pedestrian provisions - \$138,000;
 - Safety around schools - \$50,000; and
- Wellington Street Bicycle Route - \$300,000.

6.1.5 Information systems (\$1.72 million)

For the 2013/14 year, \$1.72 million will be expended on information system projects. The more significant projects include:

- Business Applications Renewal - \$700,000;
- PC rolling program - \$250,000; and
- Network infrastructure upgrade - \$250,000.

6.1.6 Open space improvements (\$4.63 million)

Open space includes parks, playing surfaces, streetscapes, playground equipment, irrigation systems, trees and public art. For the 2013/14 year, \$4.63 million will be expended on open space projects. The more significant projects include:

- New park at 635 Church Street - \$1,150,000;
- New park at Richmond Terrace/Docker Street road closure - \$680,000;
- Main Yarra Trail - \$312,400; and
- Alphington Park pedestrian equipment - \$265,000.

6.1.7 Buildings/Properties (\$11.73 million)

Buildings include community facilities, municipal offices, sports facilities and pavilions. For the 2013/14 year, \$11.73 million will be expended on building projects. The more significant projects include:

- Collingwood Town Hall and Precinct - \$3.47 million;
- North Fitzroy Community Hub project - \$700,000;
- Richmond Recreation Centre Cogeneration - \$815,000; and
- Gold Street Childcare Centre - \$680,000.

6.1.8 Plant and equipment (\$2.33 million)

Plant and equipment includes motor vehicles and plant and library product purchases. For the 2013/14 year, \$2.33 million will be expended on plant, equipment and other projects. The more significant projects include:

- Plant and motor vehicle fleet replacement - \$1.42 million;
- Library resources - \$0.42 million; and
- Trucks - \$280,000

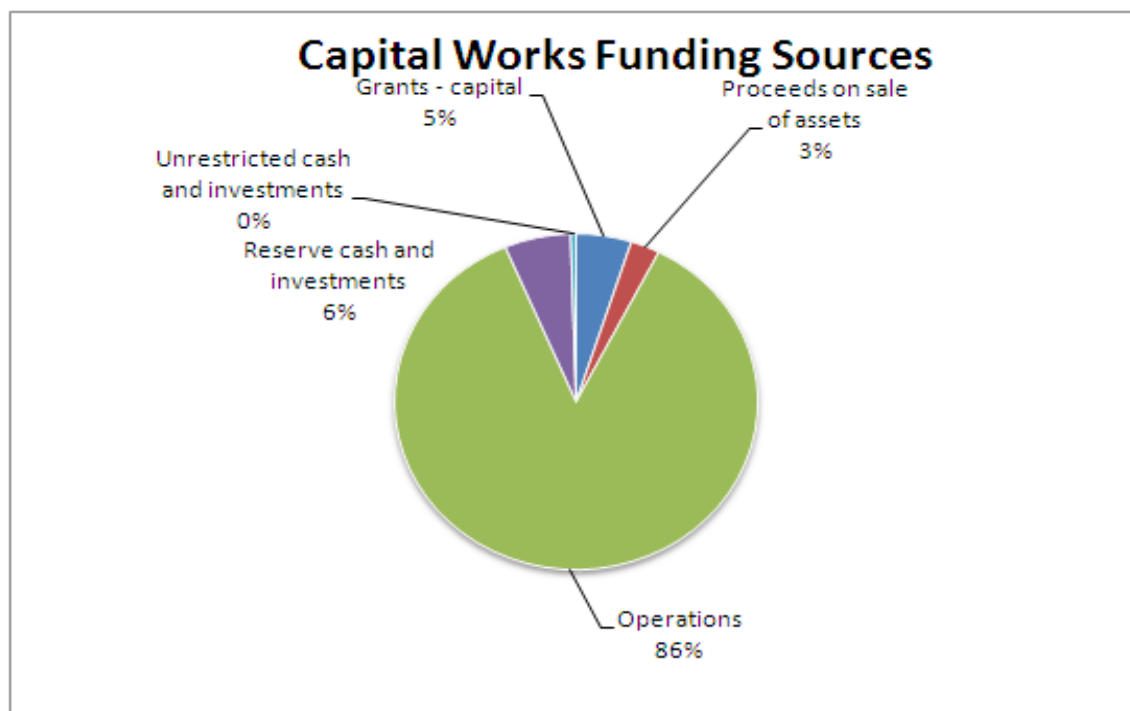
6.1.9 Asset renewal (\$23.1 million), new assets (\$8.3 million), and expansion/upgrade (\$3.1 million)

A distinction is made between expenditure on new assets, expenditure on asset renewal and expansion/upgrade. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of expansion/upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets, are the Victoria Street Gateway project (\$1.7 million), Richmond Recreation Centre Cogeneration (\$0.8 million), and new parks (\$1.98 million). The remaining capital expenditure represents renewals and expansion/upgrades of existing assets.

6.2 Funding sources

Sources of Funding	Reference	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
External				
Grants - capital	6.2.1	1,776	1,666	(110)
Proceeds on sale of assets	6.2.2	885	903	18
		2,661	2,569	(92)
Internal				
Operations	6.2.3	27,853	29,735	1,882
Reserve cash and investments	6.2.4	1,143	2,047	904
Unrestricted cash and investments	6.2.5	117	167	50
		29,113	31,949	2,836
Total funding sources		31,774	34,518	2,744



6.2.1 Grants - Capital (\$1.67 million)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Significant budgeted grants and contributions in 2013/14 include:

- Victoria Street Gateway - \$1.0 million;
- Victoria Grants Commission – \$0.38 million; and
- Roads to Recovery - \$0.20 million.

6.2.2 Proceeds from sale of assets (\$0.90 million)

Proceeds from sale of assets include motor vehicle sales in accordance with Council's fleet renewal policy of \$0.90 million.

6.2.3 Operations (\$29.74 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$29.74 million will be generated from operations to fund the 2013/14 capital works program. Refer section 5 – "Analysis of budgeted cash position" for more information on funds from operations.

6.2.4 Reserve cash and investments (\$2.05 million)

Council has moderate cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes such as the Public Open Space reserve. For 2013/14, \$2.05 million will be used to fund part of the new capital works program associated with open space assets. A more detailed analysis is included in Appendix A 'Statement of Investment Reserves'.

6.2.5 Unrestricted cash and investments (\$0.17 million)

In addition to reserve investments, Council has uncommitted cash and investments preserved from the previous year mainly as a result of grants and contributions being received in advance. It is forecast that \$0.17 million will be available from the 2012/13 year to fund new capital works in the 2013/14 year.

7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2012/13 and 2013/14. It also considers a number of key performance indicators.

7.1 Budgeted balance sheet

		Forecast		
	Reference	Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Current assets	7.1.1			
Cash and cash equivalents		21,941	24,888	2,947
Trade and other receivables		6,631	7,158	527
Accrued Income		141	141	0
Prepayments		214	214	0
Inventories		142	142	0
Total current assets		29,070	32,543	3,474
Non-current assets	7.1.1			
Trade and other receivables		20	20	0
Investments in associates		204	204	0
Financial assets		5	5	0
Property, infrastructure, plant and equipment		1,450,142	1,491,995	41,853
Total non-current assets		1,450,371	1,492,224	41,853
Total assets		1,479,441	1,524,767	45,327
Current liabilities	7.1.2			
Trade and other payables		13,202	13,510	308
Trust funds		976	996	20
Provisions		10,791	11,115	324
Interest-bearing loans and borrowings		1,074	1,127	53
Total current liabilities		26,043	26,748	705
Non-current liabilities	7.1.2			
Provisions		855	881	26
Interest-bearing loans and borrowings		12,895	11,300	(1,595)
Total non-current liabilities		13,750	12,181	(1,569)
Total liabilities		39,793	38,929	(864)
Net assets		1,439,648	1,485,838	46,190
Equity	7.1.4			
Accumulated surplus		563,277	575,806	12,529
Asset revaluation reserve		862,659	895,137	32,478
Other reserves		13,712	14,895	1,183
Total equity		1,439,648	1,485,839	46,190

Source: Appendix A

7.1.1 Current Assets (\$3.47 million increase) and Non-Current Assets (\$41.85 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to increase by \$2.95 million during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are expected to increase by \$0.53 million. Long term debtors (non current) relating to loans to community organisations will remain unchanged.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the revaluation of infrastructure assets, net result of the capital works program, depreciation of assets and the sale through sale of property, plant and equipment.

7.1.2 Current Liabilities (\$0.71 million increase) and Non-Current Liabilities (\$1.57 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase compared to 2012/13 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an EBA increase.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal of \$1.07 million over the year.

7.1.3 Working Capital (\$2.77 million increase)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Current assets	29,070	32,543	3,473
Current liabilities	26,043	26,748	705
Working capital	3,027	5,795	2,768

7.1.4 Equity (\$46.19 million increase)

Total equity always equals net assets and is made up of the following components:

- **Asset revaluation reserve** - which represents the difference between the previously recorded value of assets and their current valuations;
- **Other reserves** - that are funds which Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. Included in this category is the Community Infrastructure Fund which has been created to cater for specific purpose capital projects. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed; and
- **Accumulated surplus** - which is the value of all net assets less Reserves that have accumulated over time.

During the year an amount of \$1.19 million (net) is budgeted to be transferred from other reserves to accumulated surplus. This reflects the usage of investment cash reserves to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2014 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 97% of total rates and charges raised will be collected in the 2013/14 year (2012/13: 97.8% forecast actual);
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days;
- Other debtors and creditors to remain consistent with 2012/13 levels;
- Employee entitlements increased by the EBA and band movements. No increase in the average rate of leave taken;
- New borrowings of \$13.5 million to extinguish the Vision Super unfunded defined benefit liability; and
- Total capital expenditure to be \$34.5 million (including carry forward project funding).

8. Strategic resource plan and key financial indicators

This section considers the long term financial projections of the Council. The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

8.1 Long term financial plan

A key component of the SRP is a Long Term Financial Plan (LTFP). Council has prepared a 10 year LTFP for the period 2013/14 to 2022/23. The first 4 years of the LTFP are shown in this budget document and provide a longer term financial context for the development of the budget, taking the strategic objectives and strategies as specified in the Council Plan and expressing them in financial terms for the next four-year period.

The key objective, which underlines the development of the LTFP, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan. Other critical financial objectives, which underpin the LTFP, are:

- Maintain existing service levels;
- Maintain a capital expenditure program over \$25 million per annum in real terms;
- Achieve a balanced budget (operating and capital) on a cash basis; and
- Preserve adequate working capital.

In preparing the SRP, Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden;
- Consider the financial effects of Council decisions on future generations; and
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

8.2 Financial resources

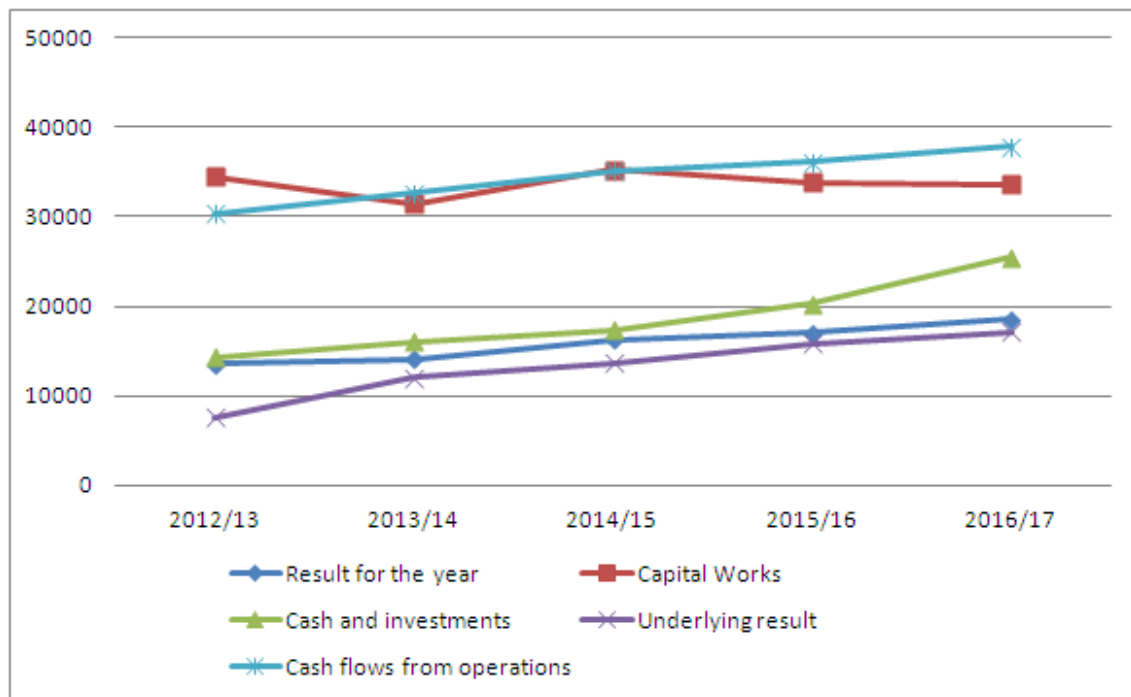
The following table summarises the key financial results for the next four years as set out in the SRP for years 2013/14 to 2016/17. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Forecast	Budget	Strategic Resource Plan Projections			Trend +/-
	Actual		2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	
	2012/13					
	2013/14					
Result for the year	10,213	12,529	16,450	19,532	27,794	+
Underlying result	8,437	10,863	14,752	18,175	20,472	+
Cash and investments	21,941	24,888	28,138	34,603	38,006	+
Cash flow from operations	33,327	34,553	38,806	42,469	51,283	+
Capital works	31,774	34,518	35,225	35,141	49,155	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (section 5)** - Cash and investments is forecast to increase significantly over the four year period from \$24.8 million to \$38.0 million, which reflects an increase in discretionary cash reserves and accumulation of open space reserve funds over the four-year period;
- **Rating strategy (section 9)** – Modest rate increases for total rate income of 6.4% are forecast over the four years;
- **Operating and underlying result (section 4)** – Operating surpluses are forecast to increase steadily over the four years. The underlying result is also forecast to increase over the four year period. The underlying result is a measure of financial sustainability and is an important measure as once-off items can often mask the operating result;
- **Borrowing strategy (section 10)** – New loan borrowings of \$13.5 million for year one to extinguish Councils superannuation liability; and
- **Asset management strategy (section 10)** - Capital expenditure over the four year period will total \$154.04 million at an average of \$38.51 million.

8.3 Key financial indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KFI's). KFI's provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Forecast	Budget	Strategic Resource Plan			Trend
		Actual 2012/13	2013/14	Projections 2014/15	2015/16	2016/17	
Financial performance							
Underlying result/Underlying revenue	1	5.89%	7.18%	9.24%	10.80%	11.17%	+
Expenses/Assessment		\$3,082	\$3,027	\$3,095	\$3,183	\$3,293	+
Rate revenue/Underlying revenue	2	55.69%	56.12%	56.54%	57.08%	55.79%	o
Rate revenue/Assessment		\$1,848	\$1,852	\$1,951	\$2,055	\$2,165	+
Debt servicing/Total revenue		0.11%	0.54%	0.39%	0.34%	0.28%	o
Grants/Total revenue		7.81%	7.26%	7.07%	6.68%	9.55%	-
Fees and charges/Total revenue		14.34%	14.69%	14.60%	14.46%	13.75%	o
Financial position							
Indebtedness/Rate revenue	3	17.51%	14.64%	12.51%	10.53%	8.68%	+
Underlying result/Total assets		0.57%	0.71%	0.96%	1.14%	1.26%	+
Current assets/Current liabilities	4	111.62%	121.67%	132.10%	153.18%	162.32%	+
Total liabilities/Assessment		\$922	\$849	\$832	\$813	\$795	+
Capital expenditure							
Capital works		\$31,774	\$34,518	\$35,225	\$35,141	\$49,155	o
- Asset renewal		\$23,903	\$23,104	\$18,625	\$18,935	\$17,744	o
- New assets		\$5,853	\$8,311	\$14,196	\$13,029	\$29,071	+
- Asset expansion/upgrade		\$2,018	\$3,103	\$2,404	\$3,177	\$2,340	-
Cash op act/Net capital outlays	5	104.89%	100.10%	110.17%	120.85%	104.33%	+
Capital works/Rate revenue		39.83%	40.67%	39.01%	36.57%	48.08%	-
Asset renewal/Total depreciation	6	140.88%	139.64%	109.86%	113.25%	100.85%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators:

- Underlying result** - Improvement in financial performance expected over the period;
- Rate revenue/Underlying revenue** – Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will remain under 60% reliant on rate revenue compared to all other revenue sources;
- Indebtedness/Rate revenue** – Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt;
- Current Assets/Current Liabilities** – Working capital is forecast to increase significantly over the four years;
- Cash Op Act/Net Capital outlays** – The budget trend indicates Council expects to be able to service its capital works expenses from cash generated from operating activities, rather than relying on its existing cash reserves or further borrowings; and

6. **Asset renewal/Total depreciation** – This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also utilise non-financial resources, in particular human resources. The following table summarises the non-financial resources for the next four years.

Indicator	Forecast	Budget 2013/14 \$'000	Strategic Resource Plan Projections		
	Actual		2014/15	2015/16	2016/17
	2012/13 \$'000		2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Employee costs	56,260	61,577	64,502	67,824	71,678
Employee numbers	655	684	688	690	693

9. Rating strategy

This section considers the Council's rating strategy including strategy development and assumptions underlying the current year rate increase and rating structure.

9.1 Strategy development

In developing the Strategic Resource Plan (referred to in Section 8.), rates and charges were identified as an important source of revenue, accounting for 56% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly given the change to bi-annual general revaluations, and recent significant increases in valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized Councils.

9.2 Current year rate increase

It is predicted that 2013/14 operating position will be significantly impacted by wages growth and reductions in government funding. It will therefore be necessary to achieve future revenue growth while containing costs in order to achieve a balanced operating position in future years as set out in the Strategic Resource Plan.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, 'rate in the dollar' income will increase by 4.4% in 2013/14 (\$82.014M). The following table sets out future proposed rate increases and total rates to be raised, based on the forecast financial position of Council as at 30 June 2013.

Yarra Rate History		
Year	Rates	Rate Income
2012/13	5.90%	\$79,774
2013/14	6.40%	\$84,876
2014/15	6.40%	\$90,308
2015/16	6.40%	\$96,088
2016/17	6.40%	\$102,237

9.3 Rating structure

Council has established a rating structure which is comprised of two key elements. These are:

- Property values, which reflect capacity to pay; and
- User pays component to reflect usage of services provided by Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council's rating strategy is based on a common rate for the entire municipality with no municipal charge and no separate garbage charge. The potential implementation of a municipal charge is seen by Council to be regressive in nature and not in keeping with an equitable distribution of the rate burden, or Council's environmental, social and financial objectives.

For 2013/14 the proposed 'rate in the dollar' increase for ratepayers has been set at 4.4%. This has been determined after passing on the reduction in Council's FSL charge under the former levy regime.

Council applies the Net Annual Value (NAV) basis for rating which provides an equitable distribution of the rate burden for an inner-urban municipality such as Yarra, which has a high incidence of rental property.

Adoption of an alternative valuation/rating basis would require major re-education and potentially result in a significant redistribution of the rate burden, and undesirable implications for the community.

The rating strategy is premised on the utilisation of social equity mechanisms such as rebates, concessions and waivers as the most appropriate method of addressing the income-based issues of individual ratepayers.

9.4 General revaluation of properties

During the 2011/12 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2012 for the 2013/14 year. The outcome of the general revaluation indicates at this stage an increase in property valuations throughout the municipality. Overall, average property valuations across the municipal district were increased by around 3.6%.

The next final 'valuation return' will be completed and reported to Council in June 2014 which will be used as the basis of striking a 'rate in the \$' to generate general rate income for the 2014/15 year. Further information regarding the valuation process and calculation of general rate income will be distributed with the 2014/15 rate notice which is planned for early August 2014.

10. Other strategies

This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan, including borrowings and asset management.

10.1 Borrowings

Council recognises that long term borrowings can be a useful tool for funding renewal of existing and major new assets. It also recognises that while borrowings enhance the capacity of Council's short term capital program, debt repayment and borrowing costs limit the capacity of future capital programs. It is, therefore, important that the utilisation of debt as a funding tool is applied judiciously.

Council currently has no formal borrowings and is technically debt free, however, Council does have the capacity under the State Government borrowing guidelines, subject to long term financial plan revision, to take on a higher debt burden should events or circumstances require this. The Vision Super defined benefit superannuation liability (total \$13.5M) has required Council to consider formal borrowings to extinguish the 'top up' debt.

The following principles apply in relation to Council's current borrowings policy:

- The current objective of Council's debt management strategy is to achieve a 'debt free' status. Council's formal debt liability was extinguished on 26 June 2012;
- Council will provide for the level of debt financing required to support an appropriate level of capital works spending and ensure Council maintains adequate liquidity over the plan period. Under the Long Term Financial Plan, new borrowings of \$13.5M have been included for 2013/14 which will allow Council to pay off the Vision Super liability; and
- Council recognises that it is appropriate to explore borrowing options for the development of major new assets or the significant refurbishment of existing assets into the future.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2012/13	0	0	0	0
2013/14	13,500	1,073	675	12,427
2014/15	0	1,127	621	11,300
2015/16	0	1,183	565	10,117
2016/17	0	1,242	506	8,875

10.2 Asset management strategy

10.2.1 Policy development

Yarra City Council is charged with the stewardship and management of a range of important assets such as roads, bridges, buildings, drains, parks, open space, plant, equipment, whitegoods and furniture. Council recognises that these assets must be managed so they continue to meet the needs of the community whilst achieving best value and sustainable outcomes.

Asset management is at the centre of Council's overall financial and strategic planning.

Council's Asset Management Policy provides the overall framework to guide the long-term sustainable management of Council's asset portfolio as a platform for service delivery and will ensure that this policy, together with the Asset Management Strategy, individual Service/Asset Management Plans

and associated working procedures and practices will put in place a comprehensive, accountable and transparent Service/ Asset Management Framework for the City of Yarra.

The Policy outlines Council's asset management vision, service delivery objectives and foundation principles to achieve that vision. The Policy also outlines roles, responsibilities for Council and staff accountable for the care of Council's assets.

10.2.2 Strategy development

The purpose of an Asset Management Strategy is to support delivery of the Council Plan and support the implementation of Council's Assets Management Policy. An effective Asset Management Strategy will improve long term financial sustainability by driving ongoing improvement in Council's asset management practices.

Assets are essential to service delivery. The Asset Management Strategy provides how the Policy will be implemented and embedded into practice. It is crucial that the whole organisation understands its responsibility to asset management. The Strategy sets the parameters and ensures that staff across the organisation work together to achieve better service outcomes for the community.

Key outcomes of the Asset Management Strategy are:

1. To ensure Council's assets are managed in an appropriate and financially sound manner, enabling the provision of appropriate levels of service delivery and maximising the sustainable use of available resources;
2. To seek innovative and cost effective means of improving work practices and processes to ensure Council's assets are managed in accordance with best practice principles; and
3. To minimise Council's exposure to risk in regard to asset failures.

Actions required to meet these objectives include:

- Development and implementation of Asset Management Plans for major asset classes (Roads, Buildings, Open space, Fleet and Artworks) incorporating long term financial projections based on: a lifecycle approach; details of service levels; demand forecasts; risk management; acquisition, renewal and disposal plans; operational maintenance plans; and an overall performance improvement plan developed from a gap analysis;
- Operation of the Sustainable Infrastructure Network; and
- Further development and refinement of Council's integrated Asset Management Information System used for storing primary asset data and linking data to other corporate systems including: Financials; Geographical Information System; Customer Service Request System; and the Corporate Records System.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that while the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Budgeted Standard Statements	49
B	Statutory disclosures	55
C	Capital works program	58
D	Fees and charges schedule	68

Appendix A - Budgeted Standard Statements

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2013/14 to 2016/17 has been extracted from the Strategic Resource Plan.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Standard Statements and provide an explanation of significant variances. The Standard Statements together with the Performance Statement provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective particularly for those users who do not have a financial background.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Statement of Other Reserves.

Budgeted Standard Income Statement

For the four years ending 30 June 2017

	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Strategic Resource Plan Projections		
			2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Income					
Rates	79,774	84,876	90,308	96,088	102,237
Parking revenue	25,732	27,276	28,912	30,358	31,572
Charges, fees and other fines	20,537	22,215	23,311	24,332	25,197
Reimbursements and contributions	4,640	4,483	4,707	4,943	5,140
Grants - operating (recurrent)	9,411	9,317	9,596	9,884	10,181
Grants - capital (non-recurrent)	1,776	1,666	1,698	1,357	7,322
Net gain on disposal of property, infrastructure, plant and equipment.	385	403	450	398	421
Interest revenue	991	1,001	733	966	1,193
Total income	143,246	151,237	159,715	168,326	183,263
Expenses					
Employee benefits	56,260	61,577	64,502	67,824	71,678
Contract payments	18,230	18,927	19,336	19,920	20,919
Materials and services	38,003	36,593	37,598	38,853	40,302
Bad and doubtful debts	1,985	2,025	2,066	2,107	2,149
Depreciation and amortisation	18,399	18,767	19,142	19,525	19,915
Finance costs	156	819	621	565	506
Total expenses	133,033	138,708	143,265	148,794	155,469
Surplus (deficit) for the year	10,213	12,529	16,450	19,532	27,794
Other comprehensive income					
Other	-	-	-	-	-
Comprehensive result	10,213	12,529	16,450	19,532	27,794

Budgeted Standard Balance Sheet

For the four years ending 30 June 2017

	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Strategic Resource Plan Projections		
			2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Current assets					
Cash and cash equivalents	21,941	24,888	28,138	34,603	38,006
Trade and other receivables	6,631	7,158	7,657	8,127	8,553
Accrued Income	141	141	141	141	141
Prepayments	214	214	214	214	214
Inventories	142	142	142	142	142
Total current assets	29,070	32,543	36,292	43,227	47,056
Non-current assets					
Trade and other receivables	20	20	20	20	20
Investments in associates	204	204	204	204	204
Financial assets	5	5	5	5	5
Property, infrastructure, plant and equipment	1,450,142	1,491,995	1,507,576	1,552,843	1,581,584
Total non-current assets	1,450,371	1,492,224	1,507,805	1,553,072	1,581,813
Total assets	1,479,441	1,524,767	1,544,097	1,596,299	1,628,869
Current liabilities					
Trade and other payables	13,202	13,510	13,826	14,150	14,481
Trust funds	976	996	1,016	1,036	1,057
Provisions	10,791	11,115	11,449	11,792	12,146
Interest-bearing loans and borrowings	1,074	1,127	1,183	1,242	1,305
Total current liabilities	26,043	26,748	27,474	28,220	28,989
Non-current liabilities					
Provisions	855	881	907	934	962
Interest-bearing loans and borrowings	12,895	11,300	10,116	8,874	7,569
Total non-current liabilities	13,750	12,181	11,023	9,808	8,531
Total liabilities	39,793	38,929	38,497	38,028	37,520
Net assets	1,439,648	1,485,838	1,505,600	1,558,271	1,591,349
Equity					
Accumulated surplus	563,277	575,806	592,256	611,788	639,582
Asset revaluation reserve	862,659	895,137	895,367	923,128	923,775
Other reserves	13,712	14,895	17,977	23,355	27,992
Total equity	1,439,648	1,485,838	1,505,600	1,558,271	1,591,349

Budgeted Standard Cash Flow Statement

For the four years ending 30 June 2017

	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Strategic Resources Plan Projections		
			2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Cash flows from operating activities					
Rates and charges	80,020	84,723	90,145	95,914	102,053
Parking revenue	23,794	25,028	26,609	28,047	29,259
Government grants	11,187	10,983	11,295	11,241	17,503
User fees and charges	21,391	22,066	23,212	24,240	25,118
Interest	991	1,001	733	966	1,193
Other revenue	4,640	4,483	4,707	4,943	5,140
Payments to employees	(53,447)	(58,097)	(61,277)	(64,433)	(68,094)
Payments to suppliers	(55,249)	(55,634)	(56,618)	(58,449)	(60,889)
Net cash provided by operating activities	33,327	34,553	38,806	42,469	51,283
Cash flows from investing activities					
Proceeds from sale of property, plant & equipment	885	903	950	898	921
Payments for infrastructure, property plant & equipment	(29,131)	(31,123)	(34,758)	(35,154)	(47,053)
Net cash (used in) investing activities	(28,246)	(30,220)	(33,808)	(34,256)	(46,132)
Cash flows from financing activities					
Finance costs	(300)	(675)	(621)	(565)	(506)
Proceeds from borrowings	-	13,500	-	-	-
Reduction in interest bearing liabilities	-	(14,211)	(1,127)	(1,183)	(1,242)
Net cash (used in) financing activities	(300)	(1,386)	(1,748)	(1,748)	(1,748)
Change in cash held	4,781	2,947	3,250	6,465	3,403
Cash at beginning of financial period	17,160	21,941	24,888	28,138	34,603
Cash at end of financial period	21,941	24,888	28,138	34,603	38,006

Budgeted Standard Capital Works Statement

For the four years ending 30 June 2017

	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Strategic Resource Plan Projections		
			2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Capital works areas					
Roads, footpaths, kerbs and channels	6,757	9,636	12,925	12,306	12,852
Drainage	1,021	995	0	0	0
Transport and road safety	1,173	1,710	1,765	1,407	2,261
Information systems	1,175	1,766	1,216	1,839	987
Open space improvements	4,951	4,987	6,355	5,949	4,753
Buildings/properties	14,021	13,097	9,876	10,960	25,380
Plant and equipment	2,676	2,327	3,088	2,680	2,922
Total capital works	31,774	34,518	35,225	35,141	49,155
Represented by:					
Asset renewal	23,903	23,104	18,625	18,935	17,744
New assets	5,853	8,311	14,196	13,029	29,071
Asset expansion/upgrade	2,018	3,103	2,404	3,177	2,340
Total capital works	31,774	34,518	35,225	35,141	49,155

Budgeted Statement of Other Reserves

For the four years ending 30 June 2017

	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Strategic Resource Plan Projections		
			2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Statutory					
Resort and recreation	10,773	11,816	13,898	16,276	18,913
Total statutory reserves	10,773	11,816	13,898	16,276	18,913
Discretionary					
Community Infrastructure Fund	2,860	3,000	4,000	7,000	9,000
Parking	79	79	79	79	79
Total discretionary reserves	2,939	3,079	4,079	7,079	9,079
Total reserves	13,712	14,895	17,977	23,355	27,992

Appendix B - Statutory disclosures

This appendix presents information which the Act and the Regulations require to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and charges

Statutory disclosures

1. Borrowings

	2012/13 \$	2013/14 \$
New borrowings	0	13,500,000
Debt redemption	0	1,073,000

2. Rates and charges

2.1 The estimated rate in the dollar for each type of rate levied

Type of Property	2012/13 cents/\$NAV	2013/14 cents/\$NAV
General rate	0.04369	0.04561

2.2 The estimated amount to be raised by each type of rate to be levied

Type of Property	2012/13 \$	2013/14 \$
General rate	78,558,765	82,014,552

2.3 The estimated total to be raised by rates

	2012/13 \$	2013/14 \$
Total rates to be raised	78,558,765	82,014,552

2.4 The estimated percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous year.

Type of Property	2012/13 Change %	2013/14 Change %
General rate	0.58	4.40

2.5 The number of assessments for each type of rate to be levied, compared to the previous year.

Type of Property	2012/13	2013/14
General rate	44,852	45,826

2.6 The basis of valuation to be used is the Net Annual Value (NAV)

2.7 The estimated total value of land in respect of which each type of rate is to be levied, compared with the previous year.

Type of Property	2012/13 \$	2013/14 \$
General rate	1,798,094,863	1,823,093,533

2.8 The adopted unit amount to be levied for each type of charge under section 162 of the Act

Type of Charge	2012/13 \$	2013/14 \$
Non-rateable garbage charge	292	305
Bridge Road Charge	115	119
Bridge Road Charge	174	181
Bridge Road Charge	289	300

2.9 The estimated amounts to be raised for each type of charge to be levied, compared to the previous year.

Type of Charge	2012/13 \$	2013/14 \$
Non-rateable garbage charge	21,960	57,616
Bridge Road Charge	8,021	8,341
Bridge Road Charge	10,630	11,055
Bridge Road Charge	127,558	132,660

2.10 The estimated total amount to be raised by rates and charges.

	2012/13 \$	2013/14 \$
Rates and charges	79,025,810	82,502,952
Supplementary rates	650,000	1,200,000

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes in use of land such that residential land becomes business land and vice versa.

Appendix C - Capital works program

This appendix presents a listing of the capital works projects that will be undertaken for the 2013/14 year.

The capital works projects are grouped by class and include the following:

- New, renewal and upgrade works for 2013/14
- Works carried forward from the 2012/13 year

Capital Works Program For the year ending 30 June 2014

1. New, Renewal and Upgrade Works

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
ROADS, FOOTPATHS, KERBS & CHANNELS						
KERB & CHANNEL						
ANDERSON ST (NOONE ST - ENTIRE LENGTH)	20,000	20,000			20,000	
COPPINS ST (WALL ST - SWAN ST)	80,000	80,000			80,000	
EGAN ST (LENNOX ST - NEW ST)	60,000	60,000			60,000	
GORE ST (WEBB ST - GERTRUDE ST)	50,000	50,000			50,000	
GROSVENOR ST (VICTORIA ST - SOUTHAMPTON CRES)	140,000	140,000			140,000	
NAPIER ST (ARGYLE ST - JOHNSTON ST)	25,000	25,000			25,000	
PARK ST (MCILWRAITH ST - LYGON ST)	20,000	20,000			20,000	
PARSLOW ST (HODDLE ST - RUTLAND ST)	35,000	35,000			35,000	
PRINCE PATRICK ST (CHURCH ST - BRIGHTON ST)	40,000	40,000			40,000	
SPENSLEY ST (BERRY ST - FENWICK ST)	240,000	240,000			240,000	
THE ESPLANADE (HEILDELBURG RD - SPENSLEY ST)	70,000	70,000			70,000	
TYSON ST (TANNER ST - RICHMOND TCE)	10,000	10,000			10,000	
YORK ST (NICHOLSON ST - RAE ST)	20,000	20,000			20,000	
ZZ - DDA PROJECTS	70,000	70,000			70,000	
ZZ - DESIGN FOR FUTURE WORKS	110,000	110,000			110,000	
SUBTOTAL	990,000	990,000	-	-	990,000	-
FOOTPATH						
ALBERT ST (MURRAY ST - VICTORIA CRES)	40,000	40,000			40,000	
ANDERSON ST (NOONE ST - ENTIRE LENGTH)	50,000	50,000			50,000	
BENT ST (CUBITT ST - CREMORNE ST)	30,000	30,000			30,000	
CAMPBELL ST (VERE ST - GIPPS ST)	30,000	30,000			30,000	
CHURCH ST (BAKER ST - VICTORIA ST)	70,000	70,000			70,000	
CHURCH ST (BUCKINGHAM ST - BAKER ST)	80,000	80,000			80,000	
DOCKER ST (GIPPS ST - RICHMOND TCE)	40,000	40,000			40,000	
EGAN ST (LENNOX ST - NEW ST)	40,000	40,000			40,000	
GORE ST (WEBB ST - GERTRUDE ST)	70,000	70,000			70,000	
GROSVENOR ST (VICTORIA ST - SOUTHAMPTON CRES)	100,000	100,000			100,000	
NAPIER ST (ARGYLE ST - JOHNSTON ST)	15,000	15,000			15,000	
NICHOLSON ST (NEWRY ST - YORK ST)	50,000	50,000			50,000	
NICHOLSON ST (YORK ST - ALEXANDRA PDE)	50,000	50,000			50,000	
NOONE ST (WELLINGTON ST - GOLD ST)	40,000	40,000			40,000	
NORTH TCE (HODDLE ST - HODGKINSON ST)	80,000	80,000			80,000	
PARSLOW ST (HODDLE ST - RUTLAND ST)	30,000	30,000			30,000	
PILKINGTON ST (HOLDEN ST - BARKLY ST)	20,000	20,000			20,000	
PRINCE PATRICK ST (CHURCH ST - BRIGHTON ST)	30,000	30,000			30,000	
RAE ST (MILLER ST - CLAUSCEN ST)	60,000	60,000			60,000	
RAE ST (SCOTCHMER ST - REID ST)	80,000	80,000			80,000	
RATHDOWNE ST (PARK ST - PIGDON ST)	100,000	100,000			100,000	
RATHDOWNE ST (PIGDON ST - RICHARDSON ST)	100,000	100,000			100,000	
REID ST (NICHOLSON ST - RAE ST)	40,000	40,000			40,000	
ROGERS ST (RICHMOND TCE - ROWENA PDE)	25,000	25,000			25,000	

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
SPENSLEY ST (BERRY ST - FENWICK ST)	125,000	125,000			125,000	
THE CROFTS (HODDLE ST - ROTHERWOOD)	80,000	80,000			80,000	
THE ESPLANADE (HEILDELBERG RD - SPENSLEY ST)	50,000	50,000			50,000	
TYSON ST (TANNER ST - RICHMOND TCE)	20,000	20,000			20,000	
VICTORIA CRES (GIPPS ST - ALBERT ST)	20,000	20,000			20,000	
VICTORIA PDE (GEORGE ST - GORE ST)	50,000	50,000			50,000	
VICTORIA PDE (GORE ST - SMITH ST)	45,000	45,000			45,000	
VICTORIA PDE (NAPIER ST - GEORGE ST)	55,000	55,000			55,000	
JAMIESON ST FOOTPATH	35,000			35,000	35,000	
ZZ - DDA PROJECTS	70,000	70,000			70,000	
SUBTOTAL	1,820,000	1,785,000	-	35,000	1,820,000	-
PAVEMENT						
ADAMS ST (BARKLY AVE - MADDEN GR)	90,000	90,000			90,000	
ANDERSON ST (NOONE ST - ENTIRE LENGTH)	40,000	40,000			40,000	
BRUNSWICK ST (ALEXANDRA PDE - CECIL ST)	40,000	40,000			40,000	
BRUNSWICK ST (ARGYLE ST - JOHNSTON ST)	40,000	40,000			40,000	
BRUNSWICK ST (CECIL ST - WESTGARTH ST)	30,000	30,000			30,000	
BRUNSWICK ST (KERR ST - ARGYLE ST)	30,000	30,000			30,000	
BRUNSWICK ST (LEICESTER ST - ROSE ST)	40,000	40,000			40,000	
BRUNSWICK ST (ROSE ST - KERR ST)	40,000	40,000			40,000	
BRUNSWICK ST (WESTGARTH ST - LEICESTER ST)	30,000	30,000			30,000	
COPPIN ST (ABINGER ST - WALL ST)	120,000	120,000				120,000
COPPIN ST (BRIDGE RD - ABINGER ST)	85,000	85,000				85,000
COPPIN ST (WALL ST - SWAN ST)	150,000	150,000				150,000
EASEY ST (GOLD ST - HODDLE ST)	120,000	120,000			120,000	
EGAN ST (LENNOX ST - NEW ST)	60,000	60,000			60,000	
FLOCKHART ST (VICTORIA ST - SHAMROCK ST)	40,000	40,000			40,000	
GEORGE ST (CHAPEL ST - GREEVES ST)	40,000	40,000			40,000	
GEORGE ST (GREEVES ST - ST DAVID ST)	40,000	40,000			40,000	
GEORGE ST (JOHNSTON ST - CHAPEL ST)	60,000	60,000			60,000	
GEORGE ST (ST DAVID ST - MOOR ST)	60,000	60,000			60,000	
GROSVENOR ST (SOUTHAMPTON CRES - END OF STREET)	90,000	90,000			90,000	
GROSVENOR ST (VICTORIA ST - SOUTHAMPTON CRES)	220,000	220,000			116,000	104,000
LEE ST (DRUMMOND ST - LYGON ST)	55,000	55,000			55,000	
LEE ST (STATION ST - CANNING ST)	50,000	50,000			50,000	
PARK ST (DRUMMOND ST - RATHDOWNE ST)	50,000	50,000			50,000	
PARK ST (LYGON ST - DRUMMOND ST)	50,000	50,000			50,000	
PARK ST (MCILWRAITH ST - LYGON ST)	50,000	50,000			50,000	
PARSLOW ST (HODDLE ST - RUTLAND ST)	35,000	35,000			35,000	
PATERSON ST (MARINE PDE - YARRA ST)	20,000	20,000			20,000	
PATERSON ST (YARRA ST - ABBOTSFORD ST)	20,000	20,000			20,000	
PRINCE PATRICK ST (CHURCH ST - BRIGHTON ST)	35,000	35,000			35,000	
ROGERS ST (RICHMOND TCE - ROWENA PDE)	30,000	30,000			3,000	27,000
SHERWOOD ST (PUNT RD - ROTHERWOOD ST)	55,000	55,000			55,000	
SPENSLEY ST (BERRY ST - FENWICK ST)	40,000	40,000			40,000	
THE ESPLANADE (HEILDELBERG RD - SPENSLEY ST)	150,000	150,000			50,000	100,000
WILLIAMS ST (GREEN ST - CHURCH ST)	40,000	40,000			40,000	
ZZ - UNSCHEDULED WORKS (YARRA - YARRA)	300,000	300,000			300,000	
ZZ - CONDITION AUDITS (YARRA - YARRA)	50,000	50,000			50,000	
SUBTOTAL	2,495,000	2,495,000	-	-	1,909,000	586,000

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
TREE ROOT IMPROVEMENT						
CHARLES ST (GIPPS ST - LANGRIDGE ST)	45,000	45,000			45,000	
CHURCH ST (BUCKINGHAM ST - BAKER ST)	30,000	30,000			30,000	
CHURCH ST (NICHOLSON ST - ST GEORGES RD)	50,000	50,000			50,000	
GERTRUDE ST (GEORGE ST - GORE ST)	20,000	20,000			20,000	
GERTRUDE ST (GORE ST - SMITH ST)	20,000	20,000			20,000	
GERTRUDE ST (NAPIER ST - GEORGE ST)	20,000	20,000			20,000	
HODGKINSON ST (GOLD ST - TURNBULL ST)	80,000	80,000			80,000	
NAPIER ST (ARGYLE ST - JOHNSTON ST)	35,000	35,000			35,000	
WESTGARTH ST (GEORGE ST - GORE ST)	40,000	40,000			40,000	
WESTGARTH ST (NAPIER ST - GEORGE ST)	45,000	45,000			45,000	
SUBTOTAL	385,000	385,000	-	-	385,000	-
LANES PAVEMENT						
LANE 1015	70,000	70,000			70,000	
LANE 1060	110,000	110,000			110,000	
LANE 1085	40,000	40,000			40,000	
LANE 110.2	40,000	40,000			40,000	
LANE 110.4	35,000	35,000			35,000	
LANE 1109	70,000	70,000			70,000	
LANE 1321	80,000	80,000			80,000	
LANE 1321.1	20,000	20,000			20,000	
LANE 2195	130,000	130,000			130,000	
LANE 509	15,000	15,000			15,000	
LANE 700	30,000	30,000			30,000	
LANE 964	30,000	30,000			30,000	
LANE 965	10,000	10,000			10,000	
SUBTOTAL	680,000	680,000	-	-	680,000	-
LANES DRAINAGE						
LANE 2071	200,000	200,000			200,000	
SUBTOTAL	200,000	200,000	-	-	200,000	-
RETAIL FOOTPATH						
BRIDGE RD (CHURCH ST - COPPIN ST)	150,000	150,000			150,000	
BRIDGE RD (COPPIN ST - BURNLEY ST)	150,000	150,000			150,000	
SUBTOTAL	300,000	300,000	-	-	300,000	-
STREET FURNITURE						
STREET SIGNS	85,400	85,400			85,400	
PUBLIC/STREET LIGHTS	25,000	25,000			25,000	
FURNITURE (SEATS, BOLLARDS.ETC)	26,000	26,000			26,000	
TICKET / PARKING MACHINES	250,000	250,000			250,000	
STREET BINS	35,000	35,000			35,000	

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
LITTER TRAPS	15,000	15,000			15,000	
SUBTOTAL	436,400	436,400	-	-	436,400	-
MISCELLANEOUS						
VICTORIA STREET GATEWAY	1,545,000			1,545,000	545,000	1,000,000
POST OFFICE LANE - LANEWAY IMPROVEMENTS	375,000			375,000	375,000	
SUBTOTAL	1,920,000	-	-	1,920,000	920,000	1,000,000
TOTAL ROADS, FOOTPATHS, KERB & CHANNELS	9,226,400	7,271,400	-	1,955,000	7,640,400	1,586,000
DRAINAGE						
FITZROY ST (BELL ST - MOOR ST)	70,000	70,000			70,000	
GREEVES ST (NAPIER ST - GEORGE ST)	20,000	20,000			20,000	
GROSVENOR ST (VICTORIA ST - SOUTHAMPTON CRES)	140,000	140,000			140,000	
LANGRIDGE ST (RUPERT ST - HODDLE ST)	35,000	35,000			35,000	
LEE ST (STATION ST - CANNING ST)	20,000	20,000			20,000	
NICHOLSON ST (ALEXANDRA PDE - CECIL ST)	80,000	80,000				80,000
ROSE ST (GORE ST - SMITH ST)	50,000	50,000			50,000	
EDINBURGH GARDENS RAINGARDEN- UNDERGROUND STORAGE TANK	50,000			50,000	50,000	
BURNLEY GOLF COURSE/KEVIN BARTLETT RESERVE STORMWATER TREATMENT & HARVESTING	60,000			60,000	60,000	
W ESTFIELD RESERVE STORMWATER TREATMENT & HARVESTING	50,000			50,000	50,000	
ON-STREET STORMWATER TREATMENTS NORTH FITZROY	120,000			120,000	120,000	
ZZ - DRAINAGE OTHER WORKS (YARRA - YARRA)	100,000	100,000			100,000	
ZZ - UNSCHEDULED WORKS (YARRA - YARRA)	200,000	200,000			200,000	
TOTAL DRAINAGE	995,000	715,000	-	280,000	915,000	80,000
TRANSPORT AND ROAD SAFETY						
SPOT SAFETY	150,000		150,000		150,000	
PEDESTRIAN PROVISIONS	138,000		138,000		138,000	
SAFETY AROUND SCHOOLS	50,000		50,000		50,000	
BICYCLE NETWORK	200,000		200,000		200,000	
LATM 1	10,000		10,000		10,000	
LATM 6	107,000		107,000		107,000	
LATM 16	15,000		15,000		15,000	
LATM 17	150,000		150,000		150,000	
LATM 18	105,000		105,000		105,000	
LATM 20	190,000		190,000		190,000	
LATM 21	15,000		15,000		15,000	
WELLINGTON ST BiCYCLE ROUTE PART (A) - (JOHNSTON ST - VICTORIA PDE)	300,000			300,000	300,000	
BICYCLE PATH PLANNING & DESIGN	100,000			100,000	100,000	
TOTAL TRANSPORT AND ROAD SAFETY	1,530,000	-	1,130,000	400,000	1,530,000	-
OPEN SPACE IMPROVEMENTS						
PARK / OPEN SPACE RESERVES: LEISURE EQUIPMENT						
CLIFTON RESERVE	15,000	15,000			15,000	
HALL RESERVE	150,000	150,000			150,000	
HOLDEN BYRNE PARK (HOLDEN ST RESERVE)	80,000	80,000			80,000	

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
K BARTLETT RESERVE	90,000	90,000			90,000	
QUARRIES PARK	30,000	30,000			30,000	
SWAN ST (YARRA BOULEVARD) RESERVE	15,600	15,600			15,600	
WILLIAMS RESERVE	30,000	30,000			30,000	
ZZ - MINOR WORKS ASSETS	37,500	37,500			37,500	
ZZ - OPEN SPACE CHILDREN SERVICES	90,000	90,000			90,000	
SUBTOTAL	538,100	538,100	-	-	538,100	-
SPORTS EQUIPMENT						
ALLEN BAIN RESERVE SOCCER	80,000		80,000		80,000	
BURNLEY PARK	48,000		48,000		48,000	
K BARTLETT RES, FLETCHER SOCCER 1	25,000	25,000			25,000	
K BARTLETT RES, FLETCHER SOCCER 2	10,000	10,000			10,000	
RAMSDEN ST OVAL	175,000	175,000			175,000	
RYAN RESERVE	28,376	28,376			28,376	
SUBTOTAL	366,376	238,376	128,000	-	366,376	-
ART EQUIPMENT						
ZZ - ART & HERITAGE PROTECTION PROGRAM	50,000		50,000		50,000	
SUBTOTAL	50,000	-	50,000	-	50,000	-
BOUNDARY EQUIPMENT						
BURNLEY PARK	100,000	100,000			100,000	
DARLING GARDENS	20,000	20,000			20,000	
RAMSDEN ST OVAL	78,000	78,000			78,000	
ZZ - MINOR WORKS ASSETS	12,000	12,000			12,000	
ZZ - SIGNAGE RENEWAL PROGRAM	100,000	100,000			100,000	
SUBTOTAL	310,000	310,000	-	-	310,000	-
PEDESTRIAN EQUIPMENT						
ALPHINGTON PARK	265,000	265,000			265,000	
ANNETTES PLACE / RIVER ST RESERVE	41,020	41,020			41,020	
CURTAIN SQUARE	89,000	89,000			89,000	
LOYOLA BIKE TRACK SPORTING	120,000	120,000			120,000	
MAIN YARRA TRAIL	312,400	312,400			312,400	
RAMSDEN ST OVAL	50,000	50,000			50,000	
ZZ - MINOR WORKS ASSETS	40,000	40,000			40,000	
SUBTOTAL	917,420	917,420	-	-	917,420	-
HORTICULTURAL EQUIPMENT						
BUSHLAND VEGETATION - VARIOUS SITES	200,000	200,000			200,000	
ZZ - MINOR WORKS ASSETS	20,000	20,000			20,000	
SUBTOTAL	220,000	220,000	-	-	220,000	-
TURF EQUIPMENT						
K BARTLETT RES, FLETCHER SOCCER 2	30,000	30,000			30,000	
VICTORIA PARK OVAL	35,000	35,000			35,000	
SUBTOTAL	65,000	65,000	-	-	65,000	-
OTHER OPEN SPACE EQUIPMENT						
BURNLEY PARK	80,000	80,000			80,000	
K BARTLETT RES, FLETCHER SOCCER 2	60,000	60,000			60,000	
VICTORIA PARK OVAL	30,000	30,000			30,000	
DESIGN WORKS - OPEN SPACE STRATEGY	120,000			120,000	120,000	
NEW PARK - 635 CHURCH ST	1,150,000			1,150,000	1,150,000	
NEW PARK RICHMOND TCE/DOCKERS ST ROAD CLOSURE	680,000			680,000	680,000	

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
ZZ - MINOR WORKS ASSETS	50,000	50,000			50,000	
SUBTOTAL	2,170,000	220,000	-	1,950,000	2,170,000	-
TOTAL OPEN SPACE IMPROVEMENTS	4,636,896	2,508,896	178,000	1,950,000	4,636,896	-
BUILDINGS / PROPERTIES						
BUILDINGS:						
FLOORS						
CLIFTON HILL TENNIS CLUB	50,000	50,000			50,000	
COLLINGWOOD LIBRARY	25,000	25,000			25,000	
RYANS RESERVE NETBALL/TENNIS COURT & PAVILLION	150,000	150,000			150,000	
SUBTOTAL	225,000	225,000	-	-	225,000	-
WALLS						
COLLINGWOOD TOWN HALL & PRECINCT	205,000	205,000			205,000	
FITZROY TOWN HALL	45,000	45,000			45,000	
NORTH CARLTON LIBRARY	100,000	100,000			100,000	
RICHMOND LIBRARY (incl MCH, HISTORICAL SOCIETY)	45,500	45,500			45,500	
ZZ - ADAPTIVE ASSETS PROGRAM	30,000	30,000			30,000	
ZZ - UNSCHEDULED WORKS - PROPERTY & BUILDINGS	25,500	25,500			25,500	
SUBTOTAL	451,000	451,000	-	-	451,000	-
ROOF						
COLLINGWOOD LIBRARY	60,000	60,000			60,000	
COLLINGWOOD TOWN HALL & PRECINCT	605,000	605,000			605,000	
FITZROY TOWN HALL	283,000	283,000			283,000	
ZZ - ADAPTIVE ASSETS PROGRAM	10,000	10,000			10,000	
SUBTOTAL	958,000	958,000	-	-	958,000	-
MECHANICAL						
FITZROY POOL - GYM AND SPA	50,000	50,000			50,000	
RICHMOND RECREATION CENTRE	90,000	90,000			90,000	
ZZ - ADAPTIVE ASSETS PROGRAM	35,000	35,000			35,000	
ZZ - UNSCHEDULED WORKS - PROPERTY AND BUILDING	26,000	26,000			26,000	
SUBTOTAL	201,000	201,000	-	-	201,000	-
PLUMBING						
CANOE CLUB & RESIDENCE - FAIRFIELD PARK	100,000	100,000			100,000	
FITZROY CHILD CARE COOPERATIVE (EAST WEST)	20,000	20,000			20,000	
GILLON PAVILLION - KEVIN BARTLETT RESERVE	35,000	35,000			35,000	
RICHMOND OFFICE 2 (FORMER POLICE STATION)	20,000	20,000			20,000	
ZZ - ADAPTIVE ASSETS PROGRAM	25,000	25,000			25,000	
ZZ - UNSCHEDULED WORKS - PROPERTY AND BUILDING	6,500	6,500			6,500	
SUBTOTAL	206,500	206,500	-	-	206,500	-
ELECTRICAL						
RICHMOND TOWN HALL	350,000	350,000			350,000	
ZZ - ADAPTIVE ASSETS PROGRAM	150,000	150,000			150,000	
ZZ - UNSCHEDULED WORKS - PROPERTY AND BUILDING	13,000	13,000			13,000	
SUBTOTAL	513,000	513,000	-	-	513,000	-
MISCELLANEOUS						
126 MOOR ST FLAT	40,000	40,000			40,000	

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
AIR RAID / JACK DYER PAVILION - CITIZENS PARK	50,000		50,000		50,000	
ALPHINGTON PARK DOG OBEDIENCE SHELTER	200,000		200,000		200,000	
BRICK FACTORY	50,000	50,000			50,000	
BURNLEY ST DEPOT ADMINISTRATION BUILDING	50,000	50,000			50,000	
BURNLEY ST DEPOT NORTH BUILDING	85,000	85,000			85,000	
CLIFTON HILL SCOUT HALL	50,000	50,000			50,000	
COLLINGWOOD DEPOT ASPHALT HOPPER	25,000	25,000			25,000	
COLLINGWOOD TOWN HALL & PRECINCT	2,659,715	2,659,715			2,659,715	
CONTEMPORARY SCULPTURE /ART BUILDING - BRICK FACTORY	190,000	190,000			190,000	
EDINBURGH GARDENS - TOILETS (NORTH)	170,000	170,000			170,000	
FITZROY MCHC - FLORENCE PEEL	40,000	40,000			40,000	
FITZROY TOWN HALL	52,000	52,000			52,000	
GOLD STREET CHILD CARE CENTRE	680,000		680,000		680,000	
HALL RESERVE - (BLUESTONE) GARDENERS STORE	20,000	20,000			20,000	
LORD ST CHID CARE CENTRE - (CHAS FARQUHAR COMPLEX)	150,000	150,000			150,000	
MALCOLM GRAHAM PAVILION - KEVIN BARTLETT RESERVE	25,000		25,000		25,000	
MAXWELL SUTHERLAND PAVILION - FAIRFIELD PARK	530,000		530,000		530,000	
MEMORIALI HALL - EX RSL	50,000	50,000			50,000	
QUARRIES PARK - YAMBLA St PAVILION & PUBLIC TOILETS	80,000		80,000		80,000	
RICHMOND RECREATION CENTRE	140,000	140,000			140,000	
SAILORS & SOLDIERS MEMORIAL HALL (REAR BUILDING)	35,000	35,000			35,000	
TENNIS CLUB - EDINBURGH GARDENS	40,000		40,000		40,000	
YARRA COMMUNITY YOUTH CENTRE	300,000	300,000			300,000	
RICHMOND RECREATION CENTRE COGENERATION	815,000			815,000	815,000	
TUDOR STREET DEVELOPMENT WORKS	50,000			50,000	50,000	
PUBLIC TOILET - EDINBURGH GARDENS	10,000			10,000	10,000	
ALPHINGTON BOWLING CLUB REDEVELOPMENT	20,000			20,000	20,000	
GTV9 COMMUNITY FACILITY	500,000			500,000	500,000	
LOURDES PROJECT	500,000			500,000	500,000	
NORTH FITZROY COMMUNITY HUB PROJECT	700,000			700,000	700,000	
ZZ - ADAPTIVE ASSETS PROGRAM	830,000	830,000			830,000	
ZZ - CONDITION AUDITS	20,000	20,000			20,000	
ZZ - UNSCHEDULED WORKS - PROPERTY AND BUILDING	20,000	20,000			20,000	
SUBTOTAL	9,176,715	4,976,715	1,605,000	2,595,000	9,176,715	-
TOTAL BUILDING / PROPERTIES	11,731,215	7,531,215	1,605,000	2,595,000	11,731,215	-
PLANT AND EQUIPMENT						
PASSENGER CARS	1,420,500	1,420,500			1,420,500	
TRUCKS	280,000	280,000			280,000	
MECHANICAL EQUIPMENT - ROADS	20,000	20,000			20,000	
WHITEGOODS AND APPLIANCES	15,000	15,000			15,000	
FURNITURE (CHAIRS, DESKS ETC)	95,000	95,000			95,000	
LEISURE CENTRE EQUIPMENT	16,000	16,000			16,000	
MISCELLANEOUS	10,000	10,000			10,000	
TOTAL PLANT AND EQUIPMENT	1,856,500	1,856,500	-	-	1,856,500	-
INFORMATION SYSTEMS						

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
PC ROLLING PROGRAM	250,000	250,000			250,000	
LAPTOP/TABLET UPGRADE	71,500	71,500			71,500	
PRINTER / COPIER UPGRADES	15,000	15,000			15,000	
MOBILE PHONE / BLACKBERRY / IPAQ	20,000	20,000			20,000	
NETWORK INFRASTRUCTURE UPGRADE	250,000	250,000			250,000	
MOBILE COMPUTING PROJECT	35,000	35,000			35,000	
KNOWLEDGE MANAGEMENT	26,000	26,000			26,000	
BUSINESS APPLICATIONS RENEWAL	700,000	700,000			700,000	
TRIM UPGRADE	26,000	26,000			26,000	
PROCLAIM UPGRADE	65,000	65,000			65,000	
INTER / INTRANET SOFTWARE	32,500	32,500			32,500	
ASSET MANAGEMENT SYSTEM	45,000	45,000			45,000	
ENTERPRISE PROJECT MANAGEMENT SOFTWARE	90,000			90,000	90,000	
MOBILE APPLICATION FOR PHONES & TABLETS	45,000			45,000	45,000	
OTHER SOFTWARE	50,000	50,000			50,000	
TOTAL INFORMATION SYSTEMS	1,721,000	1,586,000	-	135,000	1,721,000	-
LIBRARY						
LIBRARY RESOURCES	420,000	420,000			420,000	
TOTAL LIBRARY	420,000	420,000	-	-	420,000	-
TOTAL CAPITAL WORKS EXPENDITURE	32,117,011	21,889,011	2,913,000	7,315,000	30,451,011	1,666,000

2. Works carried forward from the 2012/13 year

Project	Project Cost \$	Renewal \$	Upgrade \$	New \$	Internally Funded \$	Externally Funded \$
WORKS CARRIED OVER FROM 2012/13						
COLLINGWOOD TOWN HALL & PRECINCT	1,000,000	1,000,000			1,000,000	
SOLAR PV VICTORIA PARK GRANDSTANDS	270,000			270,000	270,000	
VICTORIA STREET GATEWAY	200,000			200,000	200,000	
SMITH ST PUBLIC DOMAIN IMPROVEMENTS	190,000			190,000	190,000	
YARRA BICYCLE STRATEGY ON - ROAD	180,000			180,000	180,000	
NEW PARK - LENNOX ST / BUTLER ST	150,000			150,000	150,000	
ZZ - MINOR WORKS ASSETS	100,000		100,000		100,000	
PARK ST LINEAR PARK	100,000	100,000			100,000	
ZZ - CONDITION AUDITS	70,000	70,000			70,000	
PDR SYSTEM	45,000		45,000		45,000	
RICHMOND LIBRARY (INCL. MCH)	35,000	35,000			35,000	
PUBLIC TOILETS PROGRAM	25,000			25,000	25,000	
MAXWELL SUTHERLAND PAVILION	15,000		15,000		15,000	
FITZROY POOL COGENERATION	10,608			10,608	10,608	
RICHMOND LIBRARY EBERGY EFFICIENT	10,000		10,000		10,000	
TOTAL WORKS CARRIED OVER FROM 2012/13	2,400,608	1,205,000	170,000	1,025,608	2,400,608	-

Appendix D - Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2013/14 year.

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description		GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
PROPERTY & RATING FEES				
* Land information certificates		GST Free	\$20.00	\$20.50
Land information certificates - 24 hour turnaround		GST Free	\$54.00	\$56.70
Land information certificates - express fax service		GST Free	\$54.00	\$56.70
Garbage Charge - Properties exempt from Rates		GST Free	\$300.00	\$315.00
15 Year rate search		Taxable	\$78.00	\$82.00
30 Year rate search		Taxable	\$117.00	\$123.00
Valuation Certificate		Taxable	\$16.30	\$17.00
Retrospective Valuation Certificate		Taxable	\$76.00	\$80.00
BUILDING CONTROL/REGULATION				
Lodgement Fees (building work permit)				
* Value \$5,000 and greater		GST Free	\$33.30	\$34.85
* Building permit levy for a Building greater than \$10,000 (statutory fee)		GST Free	cost x 0.00128 cost x 0.00160 (residential only)	cost x 0.00128 cost x 0.00160 (residential only)
* Certificate S327 (incl. Flood Certificate)		GST Free	\$44.40	\$46.45
* Property information request (incl Solicitor 's request fee) (statutory Fee) (incl inspections owner/builder projects)		GST Free	\$44.40 (fast track additional \$44.40)	\$46.45 (fast Track additional \$46.45)
BUILDING PERMIT FEES				
Class 1 & 10				
Demolish - detached dwelling		Taxable	\$940.00	\$987.00
Demolish - attached dwelling		Taxable	\$1,225.00	\$1,286.00
Demolish - commercial building		Taxable	\$1195.00 min \$748/floor	\$1195.00 min \$748/floor
Swimming Pools		Taxable	\$867.00	\$910.00
Fences (Class 10 Structure)		Taxable	\$681.00	\$750.00
Carports, Garages, Shed etc (Class 10 Structure)		Taxable	\$924.00	\$970.00
Alterations & Additions - Up to \$10,000		Taxable	\$924.00	\$970.00
Alterations & Additions - \$10,001 - \$20,000		Taxable	\$1,155.00	\$1,213.00
Alterations & Additions - \$20,001 - \$50,000		Taxable	\$1,271.00	\$1,335.00
Alterations & Additions - \$50,001- \$150,000		Taxable	\$2,080.00	\$2,184.00
Alterations & Additions - \$150,001- \$230,000		Taxable	\$2,310.00	\$2,426.00
Alterations & Additions - \$230,001- \$300,000		Taxable	\$2,657.00	\$2,790.00
Alterations & Additions - \$300,001-\$400,000		Taxable	\$2,726.00	\$2,862.00
New dwellings : single		Taxable	\$2,391.00	\$2,511.00
New dwellings : 2 attached		Taxable	\$3,509.00	\$3,685.00

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
New Multiple Class 1 developments (Quotation)	Taxable	\$1,850/unit	\$1,940/unit
Class 2, 3, 4, 5, 6, 7, 8 and 9			
Miscellaneous commercial work eg remove hydrant hose	Taxable	\$600.00	\$880.00
Up to \$30,000	Taxable	\$1,063.00	\$1,116.00
\$30,001 - \$50,000	Taxable	\$1,363.00	\$1,431.00
\$50,001 - \$100,000	Taxable	\$2,033.00	\$2,135.00
\$100,001 - \$300,000	Taxable	\$2,761.00	\$2,899.00
\$300,001 - \$500,000	Taxable	Quotation + 10%	Quotation + 10%
Class 2 (Residential fit outs)	Taxable	\$1,192.00	\$1,252.00
Over \$500,000 (quotation based on consulting building surveyors schedule)	Taxable	Quotation + 10%	Quotation + 10%
Extension of permit/application 3 /6/ 12 months	Taxable	\$350 /\$460 / \$690	\$550/\$650/\$790
Miscellaneous			
Building Record search Class 1 & 10	GST Free	\$78.00	\$82.00
Building Record search Class 2 - 9	GST Free	\$130.00	\$137.00
* Consent & Report applications (other than demolition)	GST Free	\$227.25	\$232.90
* Consent and Report applications (demolition)	GST Free	\$56.75	\$58.15
* Consent and Report for Legal Point of Discharge	GST Free	\$56.75	\$58.15
Consulting charge out rate p/hr i.e. dilapidation surveys	Taxable	\$162.00	\$170.00
Inspection within City of Yarra	Taxable	\$162.00	\$170.00
Inspection outside City of Yarra	Taxable	Quotation + 10%	Quotation + 10%
Variation to Building Permit (change of details)	Taxable	\$383.00	\$402.00
Variation to Building Permit (amended documentation)	Taxable	\$625.00 (minimum)	\$660.00 (minimum)
Additional Occupancy Permits	Taxable	\$111.00	\$117.00
Siting Approval Public Entertainment	Taxable	\$231.00	\$232.90
Public Entertainment Permits (temporary)	Taxable	\$1,224.00	\$1,285.00
Public Entertainment Permits Concession (temporary)	Taxable	\$660.00	No Charge
Liquor Licence Reports (desktop check from scale drawings supplied by applicant - up to 500m2 of building)	Taxable	\$700.00	\$770.00
Liquor Licence Reports (site check and measure up to 500m2 of building)		\$1,000.00	\$1,100.00
Change of Use/Combined Allotment Statements	Taxable	\$601.00	\$631.00
A1 Copies - per copy	Taxable	\$12.70	\$13.00
A3 Copies - per copy	Taxable	\$1.40	\$1.50
A4 Copies - per copy	Taxable	\$0.80	\$0.80
Emergency work/cost recovery	Taxable	Cost + 20%	Cost + 20%

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Additional Consulting Services re Building Permits	Taxable	Quotation + 10%	Quotation + 10%
Final Inspection - (Class 1 & 10) Lapsed Building Permit - No Works	Taxable	\$310.00	\$326.00
Final Inspection - (Class 2 - 9) Lapsed Building Permit - No Works	Taxable	\$408.50	\$450.00
Additional Mandatory Inspections	Taxable	\$146.30	\$170.00
Computation checking	Taxable	Quotation + 10%	Quotation + 10%
Certification fee	Taxable		Building Permit fee x 150% with a minimum fee of \$1,500.00 - Refer C.O.W
Report & Consent Advertising	Taxable	N/A	\$88.00
Alternative Solution/ Dispensation/ Change of Use determination	Taxable		\$660.00 for first determination + \$66.00 per additional item
PARKING SERVICES			
Parking Fees - meters/ticket machines (per hour)	Taxable	\$3.50	\$3.60
* Parking Fines - Road Safety Act/Road Safety Regs	GST Free	\$20-\$119.00	\$72-\$144.50
All Day Parking (various locations)	Taxable	\$9.00 per day	\$9.50 per day
Occupation of parking bays - parking meter/first day	Taxable	\$46.00	\$48.30
Occupation of parking bays - parking meter/subsequent day	Taxable	\$23.00	\$24.20
Parking Permits - 1st Resident permit	GST Free	\$29.40	\$31.00
Parking Permits - 2nd Resident permits	GST Free	\$64.00	\$80.00
Parking Permits - 3rd Resident permits	GST Free	\$98.70	\$150.00
Parking Permits - Business - 1st permit	Taxable	\$104.00	\$109.00
Parking Permits - Business - 2nd and subsequent permits	Taxable	\$156.00	\$200.00
Parking Permits - Disabled	GST Free	No Charge	No Charge
Parking Permits - 1st Visitor permit	GST Free	\$29.50	\$31.00
Parking Permits - 2nd Visitor permits	GST Free	\$64.00	\$80.00
Parking Permits - 3rd Visitor permits	GST Free	\$98.70	\$150.00
Vehicle tow-away - impounding fee	Taxable	\$337.00	\$354.00
Derelict vehicles/pound fee - abandoned/unregistered vehicle	Taxable	\$337.00	\$354.00
* Courtesy Letter Costs (set by Regulation)	GST Free	\$21.70	\$23.20
GOVERNANCE SUPPORT			
Freedom of information requests	GST Free	\$24.50	\$26.00
Sale of publications (including tender specifications)	Taxable	\$34.00 - \$112.00	\$34.00 - \$112.00
HIRE OF TOWN HALLS			
Set-up/Rehearsal cost - per hour	Taxable	\$74.00	\$77.00

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Full Day (Mon to Thurs) < 200 people	Taxable	\$875.00	\$900.00
Full Day (Mon to Thurs) > 200 people	Taxable	\$1,050.00	\$1,100.00
Half Day (Mon to Thurs)	Taxable	\$585.00	\$600.00
Evening (Mon to Thurs) < 200 people	Taxable	\$1,180.00	\$1,225.00
Evening (Mon to Thurs) > 200 people	Taxable	\$1,430.00	\$1,480.00
Day (Fri to Sun, Public Holidays)	Taxable	\$1,340.00	\$1,400.00
Evening (Fri to Sun, Public Holidays)	Taxable	\$1,340.00	\$1,400.00
Kitchen Use Only - per hour	Taxable	\$33.00	(\$140 min./4hrs)
Kitchen Use Only - per day	Taxable	\$205.00	\$210.00
Balcony	Taxable	\$370.00	\$400.00
Subsidised Use Concession Full Day (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Half Day (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Evening (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Day (Fri to Sun, Public Holidays)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Evening (Fri to Sun, Public Holidays)	Taxable	10% of actual cost	10% of actual cost
Concession 1 Full Day (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Half Day (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Evening (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Day (Fri to Sun, Public Holidays)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 2 Evening (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Full Day (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Half Day (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Evening (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Day (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Evening (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost
Security Deposit	GST Free	\$735.00	\$800.00
Insurance	Taxable	\$68.00	\$74.00
COMMUNITY HALLS			

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Collingwood Senior Citizens Centre, Edinburgh Gardens Community Room			
Standard fee - per hour	Taxable	\$52.00	\$56.00
Minimum charge for casual hire based on three hour session	Taxable	\$150.00	\$160.00
Concession 1 - per hour	Taxable	\$19.50	\$19.90
Concession 2 - per hour	Taxable	\$9.60	\$9.80
Concession 3 - per hour	Taxable	No Charge	No Charge
Loughnan Hall, Richmond; Mark Street Hall, Nth Fitzroy; Richmond Senior Citizens Centre; The Stables, Richmond; Yarraberg Community Centre; Yarra Community Youth Centre, Fitzroy.			
Standard fee - per hour	Taxable	\$45.00	\$50.00
Concession 1 - per hour	Taxable	\$16.30	\$16.70
Concession 2 - per hour	Taxable	\$8.70	\$8.90
Concession 3 - per hour	Taxable	No Charge	No Charge
<i>Note:</i>			
<i>Concession 1 = Registered Not for Profit Community Groups</i>			
<i>Concession 2 = Registered Not for Profit Yarra Community Groups</i>			
<i>Concession 3 = Yarra based Senior Citizens, Youth Groups</i>			
YARRA LEISURE CENTRES			
Casual Entry			
Adult Swim	Taxable	\$5.00	\$5.20
Concession Swim	Taxable	\$2.50	\$2.60
Child Swim	Taxable	\$2.90	\$3.00
Child Swim (Fitzroy Pool)	Taxable	\$2.60	\$2.70
Family Swim	Taxable	\$12.50	\$13.10
Adult Swim, Spa & Sauna	Taxable	\$10.50	\$11.00
Swim, Spa & Sauna (concession)	Taxable	\$5.00	\$5.10
Locker	Taxable	\$2.00	\$2.00
City of Yarra Pensioner Swim	GST Free	No Charge	No Charge
Spectator	GST Free	\$1.80	\$1.90
Bulk Tickets			
10 Adult Swims	Taxable	\$47.00	\$49.50
10 Concession Swim	Taxable	\$23.00	\$23.50
25 Adult Swims	Taxable	\$100.80	\$106.00
25 Adult Swims Concession	Taxable	\$49.50	\$50.00
10 Child Swims	Taxable	\$25.80	\$27.00
25 Child Swims	Taxable	\$56.00	\$58.50

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
10 Adult Swim & Locker	Taxable	\$58.00	\$61.00
10 Adult Swim & Locker Concession	Taxable	\$28.30	\$29.00
25 Adult Swim & Locker	Taxable	\$127.40	\$134.00
25 Adult Swim & Locker Concession	Taxable	\$62.00	\$63.50
10 Swim, Spa, Sauna & Steam	Taxable	\$95.00	\$100.00
10 Swim, Spa, Sauna & Steam Concession	Taxable	\$46.00	\$47.00
25 Swim, Spa, Sauna & Steam	Taxable	\$218.00	\$229.00
25 Swim, Spa, Sauna & Steam Concession	Taxable	\$106.00	\$108.50
10 Group Fitness	Taxable	\$108.20	\$113.60
10 Group Fitness Concession	Taxable	\$52.50	\$53.80
25 Group Fitness	Taxable	\$247.00	\$259.40
25 Group Fitness Concession	Taxable	\$120.00	\$123.00
Lane Hire			
Commercial Lane Hire 25 metres	Taxable	\$39.00	\$41.00
Community Groups 25 Metres	Taxable	\$32.00	\$32.80
Commercial Lane Hire 50 metres	Taxable	\$51.00	\$53.70
Community Groups 50 Metres	Taxable	\$43.00	\$44.00
Community Healthy Programs (Yarra Residents)	Taxable	No Charge	No Charge
Monthly Debit Fees			
Joining Fee	Taxable	\$115.00	\$121.00
Full	Taxable	\$89.00	\$93.00
Full Concession	Taxable	\$43.00	\$44.00
Full Student	Taxable	\$78.00	\$79.80
Off Peak	Taxable	\$74.00	\$77.70
Off Peak Concession	Taxable	\$35.90	\$36.70
Off Peak Student	Taxable	\$64.50	\$66.00
Aquatic	Taxable	\$55.00	\$57.80
Aquatic Concession	Taxable	\$26.70	\$27.30
Aquatic Student	Taxable	\$48.40	\$49.60
Family 2 people	Taxable	\$155.40	\$163.20
Family 3 people	Taxable	\$168.00	\$176.40
Family 4 people	Taxable	\$180.80	\$189.80
Family 2 people Concession	Taxable	\$71.60	\$73.30
Family 3 people Concession	Taxable	\$82.40	\$84.40
Family 4 people Concession	Taxable	\$88.80	\$91.00
Full 50 plus	Taxable	\$73.00	\$76.70
Multi Sport	Taxable	\$107.00	\$112.40

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Multi Sport Concession	Taxable	\$52.00	\$53.30
Multi Sport Student	Taxable	\$93.00	\$95.30
Corporate	Taxable	\$73.60	\$77.30
Junior Gym	Taxable	\$41.80	\$43.90
Two Week Trial	Taxable	\$54.60	\$57.30
Program Classes			
Group Fitness	Taxable	\$12.60	\$13.20
Group Fitness (Concession)	Taxable	\$6.10	\$6.20
Gym			
Gym, Swim, Spa, Sauna & Steam	Taxable	\$21.20	\$22.30
Gym Concession	Taxable	\$10.20	\$10.40
LLLS Casual Fee	Taxable	\$6.40	\$6.70
LLLS Casual Fee Concession	Taxable	\$3.00	\$3.10
LLLS Program Fee	Taxable	\$55.40	\$58.20
LLLS Joining Fee	Taxable	\$34.80	\$36.50
Fitness Assessment	Taxable	\$76.20	\$80.00
Fitness Program	Taxable	\$76.20	\$80.00
Gym over 60's	Taxable	\$4.50	\$4.60
School Groups	Taxable	\$5.80	\$6.10
Personal Training			
½ hr (Member)	Taxable	\$41.80	\$43.90
½ hr (Casual)	Taxable	\$47.60	\$50.00
1 hr (Member)	Taxable	\$64.80	\$68.00
1 hr (Casual)	Taxable	\$81.00	\$85.00
10 Visit Pass Member	Taxable	\$564.60	\$593.00
10 Visit Pass Casual Member	Taxable	\$719.80	\$756.00
10 Visit Pass 2 on 1	Taxable	\$978.60	\$1,028.00
Tennis Courts (Per Hour)			
Peak	Taxable	\$24.80	\$26.00
Off Peak	Taxable	\$19.80	\$20.80
Peak Concession	Taxable	\$12.40	\$13.00
Off Peak Concession	Taxable	\$9.90	\$10.40
Member Peak (Member)	Taxable	\$18.20	\$19.10
Member Off Peak (Member)	Taxable	\$13.60	\$14.30
Crèche			
Crèche Casual	GST Free	\$5.20	\$5.50
Crèche Member	GST Free	\$5.00	\$5.30

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Concession	GST Free	\$2.50	\$2.60
10 Crèche	GST Free	\$51.20	\$53.80
25 Crèche	GST Free	\$128.40	\$134.80
Swim Lessons			
Swim Lessons Child - per lesson	GST Free	\$12.00	\$12.60
Child - Concession per lesson	GST Free	\$5.50	\$5.60
One on One Lessons	Taxable	\$41.80	\$43.90
Swim Lesson Child Monthly Debit	GST Free	\$41.00	\$43.10
Child - Concession Monthly Debit	GST Free	\$19.30	\$19.70
School Lessons	GST Free	\$6.80	\$7.10
School Lessons Concession	GST Free	\$3.40	\$3.60
District Squad	GST Free	\$43.40	\$45.60
PreState Squad	GST Free	\$62.00	\$65.10
State Squad	GST Free	\$77.80	\$79.70
District Squad Concession	GST Free	\$21.40	\$21.90
PreState Squad Concession	GST Free	\$30.30	\$31.00
State Squad Concession	GST Free	\$38.00	\$38.90
Programs - Myotherapy			
½ hr (Member)	Taxable	\$40.60	\$42.60
½ hr (Casual)	Taxable	\$48.80	\$51.20
1 hr (Member)	Taxable	\$74.00	\$77.70
1 hr (Casual)	Taxable	\$83.60	\$87.80
Multi Sport Programs			
Squads	Taxable	\$12.80	\$13.40
Squads - Concession	Taxable	\$6.20	\$6.30
Stroke Correction	Taxable	\$23.00	\$24.20
Try a Triathlon	Taxable	\$225.00	\$236.30
Two Week Trial	Taxable	\$65.80	\$69.10
Miscellaneous			
Replacement Card	Taxable	\$5.20	\$5.50
Lost Locker Key	Taxable	\$8.40	\$8.80
Shower	Taxable	\$3.00	\$3.20
BURNLEY GOLF COURSE			
9 Holes - Adult	Taxable	\$16.60	\$17.40
9 Holes - Concession/Junior	Taxable	\$12.60	\$12.90
18 Holes - Adult	Taxable	\$21.20	\$22.30

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
18 Holes - Concession/Junior	Taxable	\$16.80	\$17.20
1 Hour Lesson	Taxable	\$108.20	\$113.60
1/2 Hour Lesson	Taxable	\$54.20	\$56.90
6 Lesson Voucher	Taxable	\$270.40	\$283.90
Clinic	Taxable	\$108.20	\$113.60
Twilight	Taxable	\$11.60	\$12.20
Buggy Hire	Taxable	\$4.60	\$4.80
9 Hole Cart Hire	Taxable	\$22.20	\$23.30
Practice Fees	Taxable	\$3.20	\$3.40
Competition Fees	Taxable	\$3.20	\$3.40
Hire Set	Taxable	\$12.20	\$12.80
ANIMAL CONTROL			
COMMUNITY AMENITY - (Local Laws and Animal Control)			
Dog Registration			
Standard Maximum Fee	GST Free	\$156.00	\$163.80
Standard Reduced Fee	GST Free	\$48.00	\$50.40
Concessional Maximum Fee	GST Free	\$72.00	\$73.80
Concessional Reduced Fee	GST Free	\$15.00	\$15.30
Cat Registration			
Standard Maximum Fee	GST Free	\$86.00	\$90.30
Standard Reduced Fee	GST Free	\$29.00	\$30.50
Concessional Maximum Fee	GST Free	\$35.80	\$36.60
Concessional Reduced Fee	GST Free	\$10.80	\$11.00
Other			
Registration of Domestic Animal Business			
Annual Registration Fee	Taxable	\$308.00	\$323.40
Transfer Fee	Taxable	\$22.00	\$23.10
Request for copy of dog/cat registration certificate (per entry)	Taxable	\$82.00	\$86.10
Service Requests - Animal Control	Taxable	\$60.00	\$63.00
Inspection of Dog/Cat register (per entry)	GST Free	\$16.30	\$17.10
FOOD PREMISES			
Class 1 or Class 2 Premises Including Food Vehicles			
Renewals	GST Free	\$454.00	\$477.00
Additional fee for each employee over 10.	GST Free	\$22.70	\$24.00
New Registrations	GST Free	Pro-rata fee plus \$225.00	Pro-rata fee plus \$238.00

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Transfer Fee (50% of Lowest Fee)	GST Free	\$227.00	\$238.00
Re-inspection Fee	GST Free	\$112.00	\$119.00
Class 3 Food Premises - Premises that Handle Unpacked Low Risk Food or Packed Potentially Hazardous Food or Warehouses / Distributors Handling Pre-Packaged Foods			
Renewals	GST Free	\$227.00	\$238.00
Additional fee for each employee over 10.	GST Free	\$11.30	\$12.00
New Registrations	GST Free	\$113.00	\$119.00
Transfer Fee (50% of Lowest Fee)	GST Free	\$113.00	\$119.00
Re-inspection Fee	GST Free	\$56.00	\$60.00
Childcare Centres/Kindergartens Handling Unpackaged Food			
Renewals	GST Free	To be based on Class 1 and 2 above	To be based on Class 1 and 2 above
New Registrations	GST Free		
Transfer Fee (50% of Renewal Fee)	GST Free		
Minimal Food Sales of Packaged Potentially Hazardous Foods or Unpackaged Low Risk Food			
Renewals	GST Free	To be based on Class 3 above	To be based on Class 3 above
New Registrations	GST Free		
Transfer Fee (50% of Renewal Fee)	GST Free		
<i>NB: All registration/other fees discounted by 50% for non-profit businesses.</i>			
Temporary Food Premises (Food Stalls) Registrations made via State Government Central Registration System - Streetrader			
Class 1 and 2 per component attached to fixed premises.	GST Free	N/A	\$60.00
Class 3 per component attached to fixed premises.	GST Free	N/A	\$30.00
Temporary Food Premises (Food Stalls)			
Short term registrations 1-12 events within a year - no renewal	GST Free	\$57.00	\$60.00
Not for Profit - Short term registration 1-12 events within a year - no renewal.	GST Free	No Charge	No Charge
<i>Temporary Food Premises with more than 12 events per year will pay the annual class 1, 2 or 3 fee above - no increment. Where businesses comprise of 8 or more components the fee will be based on the annual Class 1, 2 or 3 fee for up to 8 components plus that amount per component above 8.</i>			
Re-inspection Fee	GST Free	\$56.00	\$60.00
PRESCRIBED ACCOMMODATION PREMISES			
Renewals			
Premises containing not more than 5 bedrooms	GST Free	\$210.00	\$221.00

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Additional fee for each additional bedroom over 5	GST Free	\$21.00	\$22.00
New Registrations	GST Free	Pro-rata plus \$105.00	Pro-rata plus \$110.00
Transfers (50% of lowest renewal fee)	GST Free	\$105.00	\$110.00
PREMISES PROVIDING PERSONAL SERVICES (Hairdressers, Beauty Salons, Ear Piercing, Tattooing, Skin Penetration)			
Renewals	GST Free	\$143.00	\$150.00
New Registrations	GST Free	Pro-rata plus \$70.00	Pro-rata plus \$75.00
Transfer Fee (50% of Renewal Fee)	GST Free	\$71.00	\$75.00
<i>Registration Fees for "not for profit/charitable" organisations are all discounted by 50%</i>			
OTHER FEES			
Overdue Registration Renewal Fee	GST Free	\$113.00	\$119.00
<i>It is now an infringement offence to be unregistered. It is adopted that the late fee will still be requested as part of the final reminder. The infringement will be applied if that deadline is not met instead of referring matter for legal proceedings. This fee is based on the issuing of a number of reminders and a phone reminder at approx one hour of EHO (including admin) time. Refer hourly rate below.</i>	GST Free	\$113.00	\$119.00
Information/Service Fees			
Copy of Certificate of Analysis for person from whom sample obtained	Taxable	No Charge	No Charge
Copy of Registration Certificate	Taxable	\$40.00	\$42.00
Extract of premises register	GST Free	No Charge	No Charge
Property Enquiry			
Seven (7) day response	Taxable	No longer being offered. Any similar requests will be based on an hourly rate (see below)	No longer being offered. Any similar requests will be based on an hourly rate (see below)
Other professional services (EHO) as requested/hr	Taxable	\$113.00	\$119.00
LOCAL LAWS/LEGISLATIVE SERVICES			
Public Space Licences			
Items on Footpath:			
Advertising Sign - per sign (licensed)	GST Free	\$138.00	\$144.90
Advertising Sign - per sign (unlicensed)	GST Free	\$93.00	\$97.70
Goods Display	GST Free	\$320.00	\$336.00
Planter Box/Tubs (Excludes Tables & Chairs)	GST Free	No Charge	No Charge

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Tables & Chairs:			
Licensed Premises - per table	GST Free	\$62.00	\$65.10
Licensed Premises - per chair	GST Free	\$57.00	\$59.90
Unlicensed Premises - per table	GST Free	\$62.00	\$65.10
Unlicensed Premises - per chair	GST Free	\$12.60	\$13.20
Real Estate Sign License	GST Free	\$614.00	\$644.70
Kerb Market			
Gleadell Street Market (per stall)	Taxable	\$68.00	\$71.40
Temporary Public Space Licences			
Busking Permit	GST Free	\$10.50	\$11.00
General Permits	GST Free	\$263.00	\$276.20
Short Term (1) < 7 days	GST Free	\$51.00	\$53.60
Short Term (2) where admin/detailed review required	GST Free	\$140.00	\$147.00
Other			
Miscellaneous / Impound Fee	Taxable	\$85.00	\$89.30
Shopping Trolley Release fees	Taxable	\$50.00	\$52.50
Planning Enforcement			
Liquor Licensing Advice Requests	Taxable	\$123.00	\$129.20
PLANNING/SUBDIVISION			
Amendments to Planning Scheme			
* Request to amend planning scheme	GST Free	\$824.00	\$844.60
* Consideration of submissions to Amendment and reference to panel	GST Free	\$824.00	\$844.60
* Adoption of an Amendment	GST Free	\$541.00	\$554.50
* Approval of an Amendment	GST Free	\$824.00	\$844.60
Applications for permits under s.47 of the Act			
* Class 1 Application for use only	GST Free	\$518.00	\$531.00
To develop land for a single dwelling per lot:			
* Class 2 \$10,000 to \$100,000	GST Free	\$247.00	\$253.20
* Class 3 More than \$100,000	GST Free	\$506.00	\$518.60
To develop land (other than for a single dwelling per lot):			
* Class 4 Less than \$10,000	GST Free	\$105.00	\$107.60
* Class 5 \$10,000 - \$250,000	GST Free	\$624.00	\$639.60
* Class 6 \$250,000 - \$500,000	GST Free	\$730.00	\$748.20
* Class 7 \$500,000 - \$1m	GST Free	\$842.00	\$863.00
* Class 8 \$1m - \$7m	GST Free	\$1,191.00	\$1,220.80
* Class 9 \$7m - \$10m	GST Free	\$4,994.00	\$5,118.90

City of Yarra 2013/2014 Budget Proposed Fees and Charges

	Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
*	Class 10 \$10m - \$50m	GST Free	\$8,326.00	\$8,534.10
*	Class 11 >\$50m	GST Free	\$16,654.00	\$17,070.30
	Subdivision			
*	Class 12 Subdivide an existing building	GST Free	\$400.00	\$410.00
*	Class 13 Subdivide land into 2 lots	GST Free	\$400.00	\$410.00
*	Class 14 Effect a realignment or consolidate two or more lots	GST Free	\$400.00	\$410.00
*	Class 15 Subdivide land (other than Class 12, 13 or 14)	GST Free	\$806.00	\$826.20
*	Class 16 Remove a restriction if land has been used or developed >2 years	GST Free	\$257.00	\$263.40
*	Class 17 Create or remove a restriction or right of way	GST Free	\$560.00	\$574.00
*	Class 18 Create or remove an easement other than right of way	GST Free	\$417.00	\$427.40
	Fees to amend applications			
*	Request to amend an application for permit	GST Free	\$105.00	\$107.60
	Applications for amendments to permit under s.72 of the Act			
*	Class 1. To change the use	GST Free	\$518.00	\$530.90
*	Class 2. To change what the permit allows, change conditions, etc.	GST Free	\$518.00	\$530.90
	To develop land for a single dwelling per lot:			
*	Class 3. \$10,000 to \$100,000	GST Free	\$247.00	\$253.20
*	Class 4. More than \$100,000	GST Free	\$506.00	\$518.60
	To develop land (other than for a single dwelling per lot):			
*	Class 5. \$10,000 or less	GST Free	\$105.00	\$107.60
*	Class 6. \$10,001 - \$250,000	GST Free	\$624.00	\$639.60
*	Class 7. \$250,001 - \$500,000	GST Free	\$730.00	\$748.20
*	Class 8. More than \$500,000	GST Free	\$841.00	\$862.00
	Subdivision			
*	Class 9. Subdivision	GST Free	\$399.00	\$409.00
	Other Fees			
*	Application for Certificate of Compliance	GST Free	\$152.00	\$155.80
*	Application for planning certificate	GST Free	\$18.80	\$19.30
*	Determination whether anything is to Council's satisfaction	GST Free	\$105.00	\$107.60
	Request to extend expiry date of a permit	Taxable	\$210.00	\$220.00
	Request to amend a permit / plans (other than under s.72)	Taxable	\$420.00	\$440.00
	Property enquiry	Taxable	\$210.00	\$220.00
	Advertising Letters and Notices (5 or more notices)	Taxable	\$4.50 per notice	\$4.70 per notice

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
On site notices	Taxable	\$47.00	\$49.00
Notice in a Newspaper	Taxable	\$1,013.00	\$1,063.70
Plans to comply with Condition 1 of the permit. Second and subsequent assessments.	Taxable	N/A	\$102.00
Public Photocopier (per copy)	GST Free	\$0.20	\$0.20
CHILD CARE			
Outside School Hours Care			
After School Care Fee - Regular	GST Free	\$14.00 per 3 hour session July-Dec	\$14.00 per 3 hour session July-Dec
After School Care Fee - Regular	GST Free	\$14.50 per 3 hour session Jan-June	\$14.50 per 3 hour session Jan-June
After School Care Fee - Casual	GST Free	\$16.50 per 3 hour session	\$17.00 per 3 hour session
After School Care Fee - Curriculum Day	GST Free	\$34.50 per 10 day session	\$36.00 per 10 day session
After School Care Fee - Curriculum Half Day	GST Free	\$22.50 per 5.5 hour session	\$23.50 per 5.5 hour session
After School Care Fee - End of Term	GST Free	\$19.50 per 4 hour session	\$20.50 per 4 hour session
After School Care Fee - End of Year	GST Free	\$21.50 per 5 hour session	\$22.50 per 5 hour session
Vacation Care Fee - All Day	GST Free	\$40.00 per day	\$42.00 per day
Vacation Care Excursion Fee - All Day	GST Free	\$46.50 per day	\$48.50 per day
Long Day Care			
One to Four Days (per Day)	GST Free	\$82 Jul-Dec	\$86 Jul-Dec
One to Four Days (per Day)	GST Free	\$86 Jan-Jun	\$90 Jan-Jun
Five Days	GST Free	\$395 Jul -Dec	\$415 Jul -Dec
Five Days	GST Free	\$410 Jan-Jun	\$430 Jan-Jun
Pre School 3 Year Olds			
1 Session per Term	GST Free	\$195 Jul - Dec	\$205 Jul - Dec
1 Session per Term	GST Free	\$210 Jan - Jun	\$220 Jan - Jun
Health Care Card Holders			
Health Care 1 session per term	GST Free	\$108.00	\$110.50
Pre School 4 Year Olds			
July to December	GST Free	\$302.00	\$317.00
January to June	GST Free	\$315.00	\$331.00
Occasional child care			
OCC Casual	GST Free	\$5.20	\$5.50
OCC Member	GST Free	\$5.00	\$5.30
Concession	GST Free	\$2.50	\$2.60

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
10 OCC sessions	GST Free	\$51.20	\$53.80
25 OCC sessions	GST Free	\$128.40	\$134.80
Youth Services			
Teenage Holiday Programs	Taxable	\$16.00	\$16.80
Teenage Holiday Programs - Concession	Taxable	\$2.60	\$2.70
MATERNAL & CHILD HEALTH			
Vaccine			
Immunisation - vaccinations	GST Free	Fee varies with Vaccine	Fee varies with Vaccine
Vaccine			
Immunisation - alternative vaccinations	GST Free	Fee varies with Vaccine	Fee varies with Vaccine
Vaccine			
Infant screening program 0 to 4 years	GST Free	No Charge	No Charge
New/Existing Mothers Screening program (Infants 0 to 4 years)	GST Free	No Charge	No Charge
General parenting advice & support	GST Free	No Charge	No Charge
Assessment & referral service	GST Free	No Charge	No Charge
Outreach for geographically isolated young mothers	GST Free	No Charge	No Charge
Outreach for young mothers of Koori/different ethnic backgrounds	GST Free	No Charge	No Charge
AGED & DISABLED			
Home Care, Personal Care and Respite Care			
Home Care General Low Fee Range			
Home Care General Low fee range - Single Up to \$21,161	GST Free	\$3.40	\$3.50
Home Care General Low fee range - Single \$21,162 to \$33,233	GST Free	\$5.50	\$5.60
Home Care General Low fee range - Couple Up to \$54,044	GST Free	\$5.50	\$5.60
Home Care General Low fee range - Family Up to \$59,463	GST Free	\$5.50	\$5.60
Home Care General Medium Fee Range			
Home Care General Medium fee range - Single \$33,233 to \$45,936	GST Free	\$7.10	\$7.50
Home Care General Medium fee range - Single \$45,937 to \$58,639	GST Free	\$9.20	\$9.70
Home Care General Medium fee range - Single \$58,640 to \$71,343	GST Free	\$11.30	\$11.90
Home Care General Medium fee range - Couple \$54,045 to \$67,870	GST Free	\$8.40	\$8.80
Home Care General Medium fee range - Couple \$67,871 to \$81,596	GST Free	\$10.60	\$11.10
Home Care General Medium fee range - Couple \$81,597 to \$95,374	GST Free	\$12.50	\$13.10

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Home Care General Medium fee range - Family \$59,463 to \$73,121	GST Free	\$8.40	\$8.80
Home Care General Medium fee range - Family \$73,122 to \$86,779	GST Free	\$10.60	\$11.10
Home Care General Medium fee range - Family \$86,780 to \$100,437	GST Free	\$12.50	\$13.10
Home Care General High Fee Range			
Home Care General High Range - Single Above \$71,343	GST Free	\$31.20	\$30.90
Home Care General High Range - Couple Above \$95,374	GST Free	\$31.20	\$30.90
Home Care General High Range - Family Above \$100,437	GST Free	\$31.20	\$30.90
Personal Care			
Personal Care Low Fee Range			
Personal Care Low fee range - Single Up to \$21,161	GST Free	\$3.30	\$3.40
Personal Care Low fee range - Single \$21,162 to \$33,233	GST Free	\$4.10	\$4.20
Personal Care Low fee range - Couple Up to \$32,789	GST Free	\$3.30	\$3.40
Personal Care Low fee range - Couple \$32,800 to \$54,044	GST Free	\$4.10	\$4.20
Personal Care Low fee range - Family Up to \$38,204	GST Free	\$3.30	\$3.40
Personal Care Low fee range - Family \$38,205 to \$59,463	GST Free	\$4.10	\$4.20
Personal Care Medium Fee Range			
Personal Care General Medium fee range - Single \$33,234 to \$45,936	GST Free	\$5.80	\$6.10
Personal Care General Medium fee range - Single \$45,937 to \$58,639	GST Free	\$6.20	\$6.50
Personal Care General Medium fee range - Single \$58,640 to \$71,343	GST Free	\$6.80	\$7.10
Personal Care General Medium fee range - Couple \$54,045 to \$67,870	GST Free	\$5.80	\$6.10
Personal Care General Medium fee range - Couple \$67,871 to \$81,596	GST Free	\$6.20	\$6.50
Personal Care General Medium fee range - Couple \$81,597 to \$95,374	GST Free	\$6.80	\$7.10
Personal Care General Medium fee range - Family \$59,463 to \$73,121	GST Free	\$5.80	\$6.10
Personal Care General Medium fee range - Family \$73,122 to \$86,779	GST Free	\$6.20	\$6.50
Personal Care General Medium fee range - Family \$86,780 to \$100,437	GST Free	\$6.80	\$7.10
Personal Care High Fee Range			
Personal Care General High Range - Single Above \$71,343	GST Free	\$35.80	\$35.30
Personal Care General High Range - Couple Above	GST Free	\$35.80	\$35.30

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
\$95,374			
Personal Care General High Range - Family Above \$100,437	GST Free	\$35.80	\$35.30
Respite Care			
Respite Care Low Fee Range			
Respite Care Low fee range - Single Up to \$21,161	GST Free	\$2.20	\$2.30
Respite Care Low fee range - Single \$21,162 to \$33,233	GST Free	\$2.70	\$2.80
Respite Care Low fee range - Couple Up to \$32,789	GST Free	\$2.20	\$2.30
Respite Care Low fee range - Couple \$32,800 to \$54,044	GST Free	\$2.70	\$2.80
Respite Care Low fee range - Family Up to \$38,204	GST Free	\$2.20	\$2.30
Respite Care Low fee range - Family \$38,205 to \$59,463	GST Free	\$2.70	\$2.80
Respite Care Medium Fee Range			
Respite Care General Medium fee range - Single \$33,234 to \$45,936	GST Free	\$2.90	\$3.00
Respite Care General Medium fee range - Single \$45,937 to \$58,639	GST Free	\$3.50	\$3.70
Respite Care General Medium fee range - Single \$58,640 to \$71,343	GST Free	\$4.20	\$4.20
Respite Care General Medium fee range - Couple \$54,045 to \$67,870	GST Free	\$2.90	\$3.00
Respite Care General Medium fee range - Couple \$67,871 to \$81,596	GST Free	\$3.50	\$3.70
Respite Care General Medium fee range - Couple \$81,597 to \$95,374	GST Free	\$4.20	\$4.20
Respite Care General Medium fee range - Family \$59,463 to \$71,121	GST Free	\$2.90	\$3.00
Respite Care General Medium fee range - Family \$71,122 to \$86,779	GST Free	\$3.50	\$3.70
Respite Care General Medium fee range - Family \$86,780 to \$100,437	GST Free	\$4.20	\$4.20
Respite Care High Fee Range			
Respite Care General High Range - Single Above \$71,343	GST Free	\$32.20	\$31.30
Respite Care General High Range - Couple Above \$95,374	GST Free	\$32.20	\$31.30
Respite Care General High Range - Family Above \$100,437	GST Free	\$32.20	\$31.30
Home Maintenance			
Home Maintenance Low Fee Range			
Home Maintenance Low fee range - Single Up to \$21,161	GST Free	\$3.80	\$3.90
Home Maintenance Low fee range - Single \$21,162 to \$33,233	GST Free	\$5.90	\$6.00
Home Maintenance Low fee range - Couple Up to \$32,789	GST Free	\$3.80	\$3.90

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Home Maintenance Low fee range - Couple \$32,790 to \$54,044	GST Free	\$7.20	\$7.40
Home Maintenance Low fee range - Family Up to \$38,204	GST Free	\$3.80	\$3.90
Home Maintenance Low fee range - Family \$38,205 to \$59,463	GST Free	\$7.20	\$7.40
Home Maintenance - Medium Fee Range			
Home Maintenance Medium Fee Range Single - \$32,233 to \$71,343	GST Free	\$13.80	\$14.50
Home Maintenance Medium Fee Range Couple - \$54,044 to \$95,374	GST Free	\$13.80	\$14.50
Home Maintenance Medium Fee Range Family - \$59,463 to \$100,437	GST Free	\$13.80	\$14.50
Home Maintenance - High Fee Range			
Home Maintenance High Range - Single Above \$71,343	GST Free	\$45.10	\$44.90
Home Maintenance High Range - Couple Above \$95,374	GST Free	\$45.10	\$44.90
Home Maintenance - Family Above \$100,437	GST Free	\$45.10	\$44.90
Delivered / Centre Meals			
Delivered / Centre Meals -Low Fee Range			
Delivered / Centre Meals Single up to \$32,233	GST Free	\$5.60	\$5.70
Delivered / Centre Meals Couple Up to \$54,044	GST Free	\$5.60	\$5.70
Delivered / Centre Meals Family Up to \$59,463	GST Free	\$5.60	\$5.70
Delivered / Centre Meals - Medium Fee Range			
Delivered / Centre Meals Single - \$32,234 to \$71,343	GST Free	\$6.70	\$7.00
Delivered / Centre Meals Couple - \$54,044 to \$95,374	GST Free	\$6.70	\$7.00
Delivered / Centre Meals Family - \$59,463 to \$100,437	GST Free	\$6.70	\$7.00
Delivered / Centre Meals - High Fee Range			
Delivered / Centre Meals- Single Above \$71,343	GST Free	\$17.50	\$18.40
Delivered / Centre Meals - Couple Above \$95,374	GST Free	\$17.50	\$18.40
Delivered / Centre Meals - Family Above \$100,437	GST Free	\$17.50	\$18.40
Willowview and Community Aged Care Packages			
Willowview - High Care			
Willowview - Outing Group			
WillowView - Low Fee Range Single up to \$33,233	GST Free	\$7.10	\$7.10
WillowView - Low Fee Range Couple Up to \$54,044	GST Free	\$7.10	\$7.10
WillowView - Low Fee Range Family Up to \$59,463	GST Free	\$7.10	\$7.10
WillowView - Medium Fee Range Single - \$32,234 to \$71,343	GST Free	\$7.50	\$7.10
WillowView - Medium Fee Range Couple - \$54,045 to \$95,374	GST Free	\$7.50	\$7.10

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
WillowView - Medium Fee Range Family - \$59,464 to \$100,437	GST Free	\$7.50	\$7.10
WillowView - High Fee Range - Single Above \$71,343	GST Free	\$17.50	\$17.70
WillowView - High Fee Range - Couple Above \$95,374	GST Free	\$17.50	\$17.70
WillowView - High Fee Range - Family Above \$100,437	GST Free	\$17.50	\$17.70
Additional charge applies to Willowview Outing Group only if meal provided by the service	GST Free	\$4.00	\$4.20
Community Aged Care Packages (CACP)			
Linkage Program- Monthly Case Management Fee	Taxable	0-\$258 per month	0-\$258 per month
All Meals	Taxable	\$17.00	\$17.40
Home/Personal/Respite Care (8.00am to 6.00pm Monday to Friday)	Taxable	\$42.30	\$43.30
Home/Personal/Respite Care (6.00pm to 8.00am Monday to Friday)	Taxable	\$85.20	\$87.30
Home/Personal/Respite Care (6.00pm Friday to 8.00am Monday)	Taxable	\$85.20	\$87.30
Adult Day Care	Taxable	\$27.80	\$29.20
RECREATION			
Multi-purpose Sporting Facilities - Casual Fees			
<i>Victoria Park</i>			
Commercial per hour	Taxable	\$168.00	\$176.40
Concession 1 per hour (New charge/level)	Taxable	\$69.00	\$70.70
Concession 2 per hour	Taxable	\$33.00	\$33.80
Concession 3	Taxable	No Charge	No Charge
<i>Victoria Park Sherrin Stand Change Rooms (per session 3 hr maximum)</i>			
Commercial	Taxable	\$158.00	\$166.00
Concession 1	Taxable	\$72.00	\$73.80
Concession 2	Taxable	\$33.00	\$33.80
Concession 3	Taxable	No Charge	No Charge
<i>Casual Sports Ground Hire - Bastow Reserve No1, Fletcher Reserve 1, Yambula Reserve, Ramsden Street Reserve, Fairfield Park Reserve, Burnley Oval, W.T. Peterson, Loughnan Oval, Citizens Oval, Alphington Park Oval - per session, maximum of 3 hours</i>			
Commercial	Taxable	\$168.00	\$176.40
Concession 1	Taxable	\$68.00	\$69.70
Concession 2	Taxable	\$25.00	\$25.60
Concession 3	Taxable	No Charge	No Charge

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
<i>Casual Sports Ground Hire - Bastow Reserve No 2, Fletcher Reserve 2, Coulson Reserve, Edinburgh Gardens Back Oval, Walker Street, Alain Bain Reserve - per session, minimum 3 hours</i>			
Commercial	Taxable	\$89.00	\$93.50
Concession 1	Taxable	\$38.20	\$39.10
Concession 2	Taxable	\$12.90	\$13.20
Concession 3	Taxable	No Charge	No Charge
Key Bond for all sporting facilities - Casual	GST Free	\$84.00	\$88.20
Key Bond for all sporting facilities - Seasonal	GST Free	\$378.00	\$396.90
<i>Note: Concession 1 = Yarra Based Private Schools Concession 2 = Registered Not for profit Yarra Community Groups and sporting clubs Concession 3 = Yarra based State and Catholic schools</i>			
Pavilions - Seasonal Fee Per Team			
Category A: Graham, Johnson, Coulson			
Senior Team	Taxable	\$362.00	\$380.00
Junior Team	Taxable	\$269.00	\$282.00
Category B: Ramsden St, Yambla St, Citizens, Alphington, Edinburgh Gardens Grandstand, Barkly, Alfred Cres, Sutherland			
Senior Team	Taxable	\$179.00	\$188.00
Junior Team	Taxable	\$134.00	\$141.00
Sportsgrounds - Seasonal Fee Per Team			
Turf Cricket: Loughnan, Citizens (Summer Turf Wicket)			
Senior Team	Taxable	\$2,701.00	\$2,836.00
Cricket Synthetic			
Senior Team	Taxable	\$1,093.00	\$1,148.00
Junior Team	Taxable	\$294.00	\$309.00
Football			
Senior Team	Taxable	\$920.00	\$966.00
Junior Team	Taxable	\$509.00	\$534.00
Soccer			
Senior Professional Team	Taxable	\$3,570.00	\$3,749.00
Senior Team	Taxable	\$648.00	\$680.00
Junior Team	Taxable	\$254.00	\$267.00
Permits for Park Use			
Permit to hire designated areas of Park or			

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Reserve			
Commercial Use	Taxable	\$126.00	\$132.00
Standard (private use)	Taxable	\$86.00	\$90.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond	GST Free	\$110.00	From \$100.00
Permit to hire Rotunda/Gazebo in Park or Reserve			
Commercial Use	Taxable	\$147.00	\$154.00
Standard (private use)	Taxable	\$118.00	\$124.00
Power Access (where available)	Taxable	\$84.00	\$88.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond	GST Free	\$116.00	\$122.00
Fairfield Amphitheatre			
Event/Commercial use	Taxable	\$121.00	\$127.00
Standard (private use)	Taxable	\$86.00	\$90.00
Power Access	Taxable	\$76.00	\$80.00
Kiosk	Taxable	\$76.00	\$80.00
Change Rooms	Taxable	\$76.00	\$80.00
Bond	GST Free	\$116.00	From \$100.00
Burnley Circus Site			
Commercial Use – charged per circus/event performance day	Taxable	\$673.00	\$700.00
Standard (private use)	Taxable	\$84.00	\$90.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond - Circus	GST Free	\$4,600.00	From \$4,600.00
Bond – Other users	GST Free	From \$100.00	From \$100.00
Permit to hire Park for Commercial Fitness Trainers			
Annual Licence Fee	Taxable	\$110.00	\$116.00
Usage			
Adult per session	Taxable	\$1.10	\$1.20
Child/student per session	Taxable	\$0.75	\$0.80
Event Permit - in addition to Permit to use Park /Reserve			
Event Permit - Up to 100 persons with no structures and minimum risks			
Commercial Use – charged per event day	Taxable	\$126.00	\$132.00

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Standard (private use) – charged per event day	Taxable	\$68.00	\$71.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond – Minimum, from	GST Free	\$116.00	\$122.00
Event Permit - Up to 200 persons with minimal structures and risks			
Commercial Use – charged per event day	Taxable	\$252.00	\$265.00
Standard (private use) – charged per event day	Taxable	\$126.00	\$132.00
Concession 1 – charged per event day	Taxable	\$54.00	\$55.00
Concession 2 – charged per event day	Taxable	\$54.00	\$55.00
Bond – Minimum, from	GST Free	From \$250.00	From \$250.00
Event Permit - Large & significant Events, as assessed by council officer (above 200 persons)			
Commercial Use – charged per event day	Taxable	From \$570.00	From \$570.00
Standard (private use) – charged per event day	Taxable	From \$335.00	From \$335.00
Concession 1 – charged per event day	Taxable	Officer set	Officer set
Concession 2 – charged per event day	Taxable	Officer set	Officer set
Bond – Minimum, from	GST Free	From \$1,000.00	From \$1,000.00
<i>Note: Standard = Private Individual Concession 1 = Not for Profit Community Groups</i>			
ENGINEERING PLANNING			
Traffic Surveys (counts) - classified counts	GST Free	\$91.00	\$96.00
Parking signs - sign changes	Taxable	\$155.00	\$163.00
Drainage Fees (Levy)			
Area of Development:			
0 - 400m ²	GST Free	\$9.80	\$10.30
401 - 500m ²	GST Free	\$12.40	\$13.00
501 - 600m ²	GST Free	\$16.20	\$17.00
601 - 700m ²	GST Free	\$17.40	\$18.30
701 - 800m ²	GST Free	\$18.80	\$19.70
801 - 900m ²	GST Free	\$20.00	\$21.00
901 - 1000m ²	GST Free	\$21.30	\$22.40
1001m ² + (negotiable fee)	GST Free	\$21.30	\$22.40
COMMUNITY AMENITY - (Systems and Business Support)			
Out of Hours Permit	GST Free	\$140.00	\$147.00
Mobile Food Vans - Normal Rate	GST Free	\$2,000.00	\$2,100.00
Mobile Food Vans - Concession Rate	GST Free	\$1,500.00	\$1,537.00
Significant Tree Permit	GST Free	\$79.00	\$83.00

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Asset Protection Permit			
Works less than \$500K Application Fee	Taxable	\$200.00	\$210.00
Works more than \$501K Application Fee	Taxable	\$600.00	\$630.00
Vehicle crossing permit			
Consent (RMA 2004) *^			
Existing single residential properties per 3 metre crossing	GST Free	\$174.00	\$183.00
Development - residential properties per single 3 metre crossing	GST Free	\$357.00	\$375.00
Commercial/Industrial properties per single 3 metre crossing	GST Free	\$446.00	\$468.00
Profile Design Service	Taxable	\$205.00	\$215.00
Road/footpath occupancy permits			
Consent (RMA 2004) *^			
Permit	GST Free	\$65.00	\$68.00
Inspection (Mon - Fri)	Taxable	\$118.00	\$124.00
Inspection (Weekends) - Minimum	Taxable	\$357.00	\$375.00
License/Occupancy per square metre per week	Taxable	\$5.30	\$5.60
Cranes - Permits	GST Free	\$124.00	\$130.00
Cranes - inspections (Mon to Fri)	Taxable	\$118.00	\$124.00
Cranes - inspections (Weekends) - minimum	Taxable	\$357.00	\$375.00
Skip placement - per 3 day period	GST Free	\$49.00	\$51.00
Skip placement - per day after 3 day period	GST Free	\$17.00	\$18.00
Skip placement - per day for clearways only	GST Free	\$22.00	\$23.00
Shipping Container - (20') per day	GST Free	\$106.00	\$111.00
Shipping Container - (40') per day	GST Free	\$212.00	\$223.00
Filming in municipality/commercial still photography (per film):			
Commercial Profit Making-Film/Ad Producers-Major impact: Permit	Taxable	\$971.00	\$1,020.00
Filming (incl ads/still photography) inspection (Mon to Fri)	Taxable	\$118.00	\$124.00
Filming (incl ads/still photography) inspection (Weekends)	Taxable	\$357.00	\$375.00
Small budget productions (incl films & ads)- Minor impact: Permit	Taxable	\$326.00	\$342.00
Student Filming (including still photography)	GST Free	No Charge	No Charge
Non Profit Making Filming (including still photography)	GST Free	No Charge	No Charge
Road / Footpath Openings			
Consent (RMA 2004) *^			
Permit	GST Free	\$65.00	\$68.00

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Inspection (Mon - Fri)	Taxable	\$118.00	\$124.00
Inspection (Weekends) - Minimum	Taxable	\$357.00	\$375.00
Road reinstatement (See notes)			
Road - deep lift asphalt/concrete/bluestone (per square metre) (minimum charge \$400)	GST Free	\$239.00	\$251.00
Road - asphalt/concrete <100mm (per square metre) (minimum charge \$250)	GST Free	\$150.00	\$158.00
Footpath - residential - asphalt (as per YSD33 RAF) less than 60mm (per square metre) (minimum charge \$250)	GST Free	\$120.00	\$126.00
Footpath - industrial - asphalt / concrete (as per YSD33 IAF & CF) greater than 60mm & less than equal to 100mm (per square metre) (minimum charge \$520)	GST Free	\$174.00	\$183.00
Footpath - industrial - concrete with asphalt surface (as per YSD33 ICAF) <=170mm (per square metre) (minimum charge \$520)	GST Free	\$214.00	\$225.00
Vehicle Crossings - residential <150mm (per square metre) (minimum charge \$520)	GST Free	\$174.00	\$183.00
Vehicle Crossing - Industrial >150mm - per square metre (min charge \$400)	GST Free	\$237.00	\$249.00
Kerb/Channel/Concrete (per lineal metre) (minimum charge \$350)	GST Free	\$191.00	\$201.00
Kerb/Channel/Bluestone (per lineal metre) (minimum charge \$350)	GST Free	\$210.00	\$221.00
Dressed bluestone kerb and channel (new) (minimum charge \$600)	GST Free	\$580.00	\$609.00
Dressed bluestone kerb and channel (existing) (minimum charge \$500)	GST Free	\$261.00	\$274.00
Footpath asset inspection (per inspection)	Taxable	\$334.00	\$351.00
Notes: * Areas greater than 40m ² or greater than 30 lineal metres Council may consider a reduced charge ** Traffic Management charges will be considered by Council dependant on site conditions and activity *** Concrete Footpath to nearest joint **** Concrete Vehicle Crossing to nearest joint usually 1/2 width or full width for small vehicle crossing up to 1.2m *^ In accordance with the Road Management Act 2004			
LIBRARIES			
Overdue Items	GST Free	\$0.20 per day	\$0.20 per day
Damaged Books	Taxable	Cost + \$10.50	Cost + \$11
Damaged Magazines	Taxable	Cost + \$3.20	Cost + \$3.30

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Lost Item	Taxable	Cost + \$10.50	Cost + \$11
Lost Card	Taxable	\$3.40	\$3.60
Inter Library Loans	Taxable	\$13.90	\$16.50
Reservations	GST Free	No Charge	No Charge
Word Processing	Taxable	No Charge	No Charge
Internet Access	Taxable	No Charge	No Charge
Printing from Computers	Taxable	\$0.20 per page	\$0.20 per page
Library Bags	Taxable	\$2.10	\$2.10
Photocopies			
Photocopies A4	Taxable	\$0.20	\$0.20
Photocopies A3	Taxable	\$0.40	\$0.40
Photocopies A4 (colour)	Taxable	\$1.00	\$1.00
Photocopies A3 (colour)	Taxable	\$2.00	\$2.00
Fax			
Australia	Taxable	\$2.60 + \$0.60 per page	\$2.60 + \$0.60 per page
International	Taxable	\$6.20 + \$4.30 per page	\$6.20 + \$4.30 per page
Receive	Taxable	\$0.25 per page	\$0.25 per page
Meeting Rooms			
Commercial	Taxable	\$70.00	\$73.50
Community	Taxable	\$9.00	\$9.20
Groups with Library/Council Links	Taxable	No Charge	No Charge
Security Deposit	Taxable	\$84.00	\$88.00
Theatrette			
Commercial	Taxable	\$134.00	\$195.00
Community	Taxable	\$64.00	\$65.50
Security Deposit	Taxable	\$84.00	\$100.00
Training Room			
Commercial	Taxable	\$161.00	\$169.00
Community	Taxable	\$39.00	\$40.00
Security Deposit	Taxable	\$126.00	\$132.00
Book Sales			
Hardbacks	Taxable	\$0.70	\$0.80
Paperbacks	Taxable	\$0.50	\$0.60
Magazines	Taxable	\$0.20	\$0.20
Finance			
Dishonoured Cheque Administration Fee	Taxable	\$28.00	\$29.40

City of Yarra 2013/2014 Budget Proposed Fees and Charges

Fees and Charges Description	GST Status	2012/2013 Adopted Fee	2013/2014 Proposed Fee
Dishonoured Direct Debt Administration Fee	Taxable	\$28.00	\$29.40
WASTE MANAGEMENT			
Compost Bins 220lt BMW	Taxable	\$27.50	\$27.50
Hungry Bin	Taxable	N/A	\$241.00
Worm Farms RELN	Taxable	\$72.00	\$72.00
Worm Farms BMW	Taxable	\$43.50	\$43.50
Garbage 80lt MGB	GST Free	\$65.00	\$69.00
Garbage 120lt MGB	GST Free	\$97.50	\$103.00
Garbage 240lt MGB	GST Free	\$195.00	\$205.00
Commercial Mobile Recycling Bin 120lt	GST Free	\$65.00	\$69.00
Commercial Mobile Recycling Bin 240lt	GST Free	\$65.00	\$69.00
Commercial Mobile Recycling Bin 240lt plus 240lt Waste Bin	GST Free	\$195.00	\$205.00

* **Denotes Statutory Charges**